

# JOINT BOARD OF MANAGEMENT

Wednesday, December 15, 2021 9:00 AM Via Zoom

# **AGENDA**

- A. Call to Order:
- B. Disclosures of Pecuniary Interest:
- C. Approval of Minutes:

Minutes of the meeting of the Union Water Supply System Joint Board of Management Meeting held Wednesday, November 17, 2021 Pages 3 - 6

- D. Business Arising Out of the Minutes
- E. Items for Consideration:
  - UW/38/21 dated December 10, 2021 re: Status Update of UWSS Operations & Maintenance Activities and Capital Works to December 10, 2021 Pages 7 - 24
  - UW/39/21 dated December 10, 2021 re: 2022 UWSS Draft Operations and Capital Budget Pages 25 - 34

2022 UWSS Draft Operations and Capital Budget Tables and Details Pages 35 - 40

UWSS 6 Year Capital Plan Tables and Details Pages 41 - 44

- 2022 Dates for the Union Water Supply System Joint Board of Management Meetings Pages 45
- UW/40/21 dated December 10, 2021 re: Payments from November 9 to December 10, 2021 Pages 46 - 50

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- F. New Business:
- G. Adjournment:
- H. Date of Next Meeting: January 19, 2022, 9:00 am via Zoom

/kmj



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# JOINT BOARD OF MANAGEMENT

Wednesday, November 17, 2021 9:00 AM Virtually in Zoom

# **MINUTES**

Members Present Mayor MacDonald (Vice-chair); Deputy Mayor Verbeke, Councillors

Dunn, Hammond, Jones - Leamington

Mayor Santos (Chair), Councillor DeYong, Gaffan (alternate)

Patterson - Kingsville

Councillor VanderDoelen - Essex Councillor Walstedt - Lakeshore

Members Absent Councillor Tiessen - Leamington

Deputy Mayor Queen - Kingsville

Also in Attendance: Rodney Bouchard, Union Water Supply System Manager

Khristine Johnson, Recording Secretary

Municipal Staff

Present: Kevin Girard - Town of Essex

Albert Dionne, Krystal Kalbol - Municipality of Lakeshore

Shannon Belleau - Municipality of Leamington

OCWA Staff Dale Dillen

Present: Ken Penney, Dave Jubenville

Call to Order: 9:01 am

Disclosure of Pecuniary Interest: none

# **Adoption of Board Minutes:**

The Chair called for the adoption of the previous month's minutes. Councillor Walstedt noted that Mayor Bain's name had been recorded as Deputy Mayor. The Recording Secretary apologized and would make the necessary amendment.

No. UW-63-21

Moved by: Deputy Mayor Verbeke

Seconded by: Councillor Dunn

That the Minutes of the UWSS Joint Board of Management meeting of Wednesday, October 20, 2021 is received as amended. Page 3 of 50

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Carried

# **Business Arising out of Minutes:**

There was none

Report UW/36/21 dated November 10, 2021 re: Status Update of the UWSS Operations and Maintenance Activities and Capital Words to November 10, 2021

The Manager notes that this meeting is expected to be very quick, as the last several meetings had been going long.

The Manager indicates that the DAF project is moving along quite well. The rehabilitation, recoating and waterproofing of the basin is complete and blowdown chamber rehabilitation and recoating is almost complete. He notes that work over the next four (4) weeks will focus on below slab utility piping for the auxiliary building. He explains that things are basically on track expect for a small delay in materials. He also notes that attached to this report is a copy of the engineer's latest weekly progress report, which provides a great deal of details on how the project is moving along.

The Manager reminds members of the Board that Summa Engineering had been retained in the Spring of 2021 to design and build a new PLC cabinet for the Low Lift. He further explains that Summa attended the site to install the new cabinet on October 25-29. This new panel allows for more room at the Low Lift and was a much needed upgrade.

The Manager then explains that two (2) new YSI EX02 multiparameter monitoring instruments were purchased and installed at the Low Lift. He also reminds members of the Board that UWSS has two (2) water intakes in Lake Erie, one (1) at 1 km out and one (1) at 0.5km out, and both can supply the WTP with water supply. This new instrumentation is attached to the new SCADA system and will not monitor parameters including Blue Green Algae, Chlorophyll, Dissolved Oxygen and total dissolved solids. This data will be seen by the operators in real time and allow operators to make necessary adjustments as water conditions change.

On November 9, 2021 half of the high lift pumping system was shut down to allow for a new isolation valve to be installed. The Manager explains that this will allow for improved pump operation.

The Manager indicates that a new water quality instrument has been ordered. Pipe::scan will be installed on the outlet pipe at Albuna Water Tower (AWT). He notes that this instrument is on site for a trial basis only and further explains the instrument is capable of monitoring drinking water quality in pipes under pressure and includes monitoring of turbidity, colour, chlorine, pH/Redox, conductivity, temperature and pressure. If this is successful there is consideration for future use of pipes in the distribution system, which could monitor pH or corrosive issues and all while being monitored in real time for operations staff.

The Manager confirms that the operations staff have completed the valve program for 2021 attempting to exercise 106 valves. Only 85 were exercised as others may have had issues such as seized valve stems, debris over valve boxes and staff are now developing a plan to address these issues.

Minutes of the Union Water Supply System Joint Board of Management Date: Wednesday, November 17, 2021

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The Manager makes mention of another item not on the report. He explains that the laboratory cabinets have arrived and are to be installed in the new lab, after which the older lab will have equipment moved so that the old lab can be converted into a needed washroom.

Finally, the Manager notes that the flows are still up over last year and the four (4) year average.

No. UW-64-21

Moved by: Councillor Walstedt

Seconded by: Councillor Jones

That Report UW/36/21 dated November 10, 2021 re: Status Update of the UWSS Operations and Maintenance Activities and Capital Words to November 10, 2021 is received.

Carried

Report UW/37/21 dated November 10, 2021 re: Payments from end of September to November 10, 2021

No. UW-65-21

Moved by: Councillor Hammond

Seconded by: Councillor Patterson

That report UW/37/21 dated November 10, 2021 re: Payments from end of September to November 10, 2021 is received.

Carried

#### **New Business:**

The Manager notes that he is currently working on the Budget for the 2022 year. He intends to provide Board members with a Budget package a week or two (2) prior to the December 15<sup>th</sup> Board meeting in order to allow for time to review.

Councillor DeYong notes that the concern over the lights on the Kingsville Water Tower was resolved quickly and appreciates staff moving so quickly to put the lights on a timer.

Councillor Hammond refers back to page 25 of the agenda and asks about the corrosion showing inside the pipe (DAF project). The Manager notes that while there is corrosion, it is not extended deep inside the pipe, but rather right near the entrance. He further explains that a coating specialist has been hired to refurbish this section.

Councillor Patterson is glad to see that a coating expert is assisting with the corrosion, as that has always been a concern, that a piece of corrosion will break off and stain the water. He notes that control at the beginning of the piping infrastructure is a good thing. He also notes the upcoming Kingsville Santa parade.

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Minutes of the Union Water Supply System Joint Board of Management Date: Wednesday, November 17, 2021

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The Chair thanks Councillor Patterson

# Adjournment:

No. UW/66/21

Moved by: Councillor DeYong

Seconded by: Councillor VanderDoelen

Time: 9:15 am

Date of Next Meeting: December 15th, 2021 at 9 am

/kmj

# Page 7 of 50 UW/38/21

UNION WATER SUPPLY SYSTEM

To: Chair and Members of the Union Water Supply

System Joint Board of Management

From: Rodney Bouchard, UWSS General Manager

Date: December 10, 2021

Re: Status Update of UWSS Operations & Maintenance Activities and Capital

Works to December 10, 2021

#### Aim:

To inform the UWSS Board about operational and maintenance activities and capital works projects for the Union Water Supply System since the last Board meeting on November 17, 2021.

#### Discussion:

The UWSS General Manager conducts regular meeting with OCWA Operations staff in regards to on-going operations and maintenance programs for the UWSS facilities. The following provides an update on UWSS operations, regular maintenance and major maintenance and Capital Works at UWSS facilities:

- 1. Regular Maintenance on all process equipment and analyzers continue to be completed through OCWA's Workplace Maintenance Management System.
- 2. <u>DAF Phase 1 Update</u>: Below grade piping work for the DAF utility building is complete. Contractor is getting ready to pour the floor slab for the new building which will be done during the week of December 13<sup>th</sup>. Clarifier #2 blow down chamber walls and roof are complete. New stairs for the chamber will be installed as will new valves. Piping work in the treatment plant valve room is underway for the DAF system. Electrical wiring and upgrades for the DAF system is also underway. The work for next 4 weeks will focus on pouring walls for the new building, piping work in the valve chamber, and installation of underground services. A copy of the weekly progress report for the week ending December 3rd, 2021, prepared by UWSS' consultant (Associated Engineering) site inspector, is attached to this report.
- Summa Engineering was on site December 7th and 8th to perform annual hardware maintenance on the new SCADA system. Minor updates to the system were also completed.
- 4. Filters 1-4 for have been shut down and isolated. All influent piping has been drained to prepare for the valve room piping work portion of the DAF project. This work is anticipated to be complete in early February 2022.
- 5. Half of the high lift pumping system was shut down on November 9th to install a new isolation valve for High Lift pump #6. This new isolation valve will allow maintenance staff to upgrade a check valve for this pump to improve pump operation.

- Low Lift Pump #7 was removed by OCWA staff for a complete overhaul. The
  motor will be inspected and rehabilitated by Phasor Industrial. Rehabilitation
  of pump components will be completed by OCWA maintenance staff.
  Anticipated reinstall date is February 2022.
- 7. The new laboratory is complete. All instruments and equipment from the old lab have been moved. Work is underway to remove the cabinets from the old laboratory so that this area can be upgraded to a new bathroom for the administration area of the treatment plant building.
- 8. Effective December 1<sup>st</sup>, 2021 OCWA Operations at Union Water are now using an electronic plant log book called e.RIS Cloud from Eramosa engineering. This new electronic log book is an improvement over the paper log book and allows for information queries and categorization.
- 9. A water main break occurred on the 12-inch watermain east of 540 County Rd 34 on Sunday Dec 5<sup>th</sup>. The watermain was offline for approximately 8 hours while Town of Kingsville staff and contractors repaired the break.

The first chart shows comparative flows for 2017 through 2021 in Mega Litres (ML) and the second chart shows Millions of Imperial Gallons (MIG) for the period January 1<sup>st</sup> to December 9<sup>th</sup>, 2021.

|                   | 2017      | 2018      | 2019      | 2020      | 2021      |
|-------------------|-----------|-----------|-----------|-----------|-----------|
| Flow to Date (ML) | 14,672.35 | 15,599.92 | 16,216.88 | 18,392.75 | 19,125.71 |
| Max Day (ML)      | 75.57     | 82.48     | 85.40     | 97.33     | 93.83     |
| Min Day (ML)      | 20.73     | 23.56     | 20.13     | 25.44     | 26.74     |
| Average Day (ML)  | 42.78     | 45.48     | 47.28     | 53.47     | 55.76     |
| No of Days        | 343       | 343       | 343       | 344       | 343       |

|                   | 2017    | 2018    | 2019    | 2020    | 2021    |
|-------------------|---------|---------|---------|---------|---------|
| Flow to Date (MG) | 3227.53 | 3431.57 | 3567.29 | 4045.92 | 4208.44 |
| Max Day (MGD)     | 16.62   | 18.14   | 18.79   | 21.41   | 20.64   |
| Min Day (MGD)     | 4.56    | 5.18    | 4.43    | 5.60    | 5.88    |
| Average Day (MGD) | 9.41    | 10.00   | 10.40   | 11.76   | 12.27   |
| No of Days        | 343     | 343     | 343     | 344     | 343     |

Flows to date are up 732.96 ML (162.52 MIG) or 4% from last year. The 2021 flows to date are up 17.9% over the previous 4 year average.

Re: UW/38/21 - Status Update of UWSS Operations & Maintenance Activities and Capital Works to December 10, 2021

#### Recommendation:

A.R.A

That this report be received by the UWSS Board for information purposes.

Respectfully submitted,

Rodney Bouchard, General Manager

Union Water Supply System Joint Board of Management

/kmj

Filename: t:\union wtr\reports to board\2021\uw38-21 uwss operations report for december 2021.docx

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Prepared By: Sommer Lee, SI/CA Date: 2021-12-06 File: 2020-5461.05.05

**Report No.:** 12 **Proj. No.** 2020-5461

**Report Period:** 2021-11-29 to 2021-12-03

Client: Union Water Supply System (UWSS)

Client Contact: Rodney Bouchard

Project: UWSS Ruthven WTP DAF Retrofit Project Phase 1

# **PROGRESS REPORT**

| TOTAL DAYS ON SITE THIS WEEK | DAYS LOST TO WEATHER THIS WEEK | REMAINING DAYS TO CONTRACT COMPLETION   |
|------------------------------|--------------------------------|---|
| 5                            | 0                              | As of <b>2021-12-06</b> , <b>167</b> days to contract completion (Original Contract Completion 2022-05-17 + 5 days lost to weather → Revised Contract Completion of 2022-05-22) |

#### **KEY EQUIPMENT ON SITE**

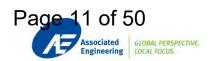
| QTY. | NAME                            | USE   | DAYS IN OPERATION        |
|------|---------------------------------|---|--------------------------|
| 1    | Crawler Loader                  | N/A   | N/A                      |
| 1    | Crane                           | N/A   | N/A                      |
| 1    | Skid Steer                      | N/A   | N/A                      |
| 1    | Excavator                       | N/A   | N/A                      |
| 1    | Plate Compactor                 | N/A   | N/A                      |
| 1    | Bulldozer                       | N/A   | N/A                      |
| 1    | Dump Truck                      | N/A   | N/A                      |
| 1    | Mini Excavator                  | Mini Excavator with Bucket: Auxiliary Building – Foundation Drain | 2021-12-03               |
| 1    | Telescopic Handler              | Clarifier No. 2 Works   | 2021-11-29 to 2021-11-30 |
|      | Miscellaneous Tools & Equipment |   | 2021-11-29 to 2021-12-03 |

#### **KEY DELIVERIES TO SITE**

| DATE | MATERIALS / EQUIPMENT DELIVERED | NOTES |
|------|---------------------------------|-------|
|      | • N/A                           |       |

#### **WORK COMPLETED**

| DATE & WEATHER                  | SUMMARY OF WORK  | ASSOCIATED<br>PHOTOS |
|---------------------------------|--|----------------------|
| 2021-11-29<br>Sunny<br>3°C/-1°C | <ul> <li>Maple working on installing electrical conduit and plumbing within the Auxiliary Building.</li> <li>Velez stripped wall formwork – stripped 300 mm of forms from top of wall on exterior of wall, and entirety of interior wall formwork.</li> </ul>  | 1 – 5                |
| 2021-11-30<br>Sunny<br>5°C/-1°C | <ul> <li>Maple complete installing in/below-slab plumbing within the Auxiliary Building (floor drains, cleanouts, and P traps).</li> <li>Peter Valore and Jake Carter, Building Inspectors (Town of Kingsville), on site to inspect the plumbing within the Auxiliary Building. No concerns noted.</li> <li>Velez working on lining the top slab formwork of Clarifier No. 2 Blowdown Chamber. Holes drilled in the existing concrete wall of the</li> </ul> | 6 – 15               |



|                                       | Clarifier for 20M rebar dowels in two horizontal rows with drilled   |         |
|---------------------------------------|--|---------|
| 2021-12-01<br>Mostly Sunny<br>6°C/0°C | <ul> <li>holes spaced approximately 200 mm apart.</li> <li>Velez setting up and leveling the propping system for the top suspended slab formwork for Clarifier No. 2 Blowdown Chamber.</li> <li>Trenching underway by Maple for the recirculation piping under slab of the Auxiliary Building.</li> <li>Brevon Concrete Cutting and Coring on site to scan the Valve Room and mark out any cast-in-place metal and pipe within the ceiling and east wall in preparation for the Valve Room pipe work.</li> </ul>   | 16 – 20 |
| 2021-12-02<br>Sunny<br>11°C/-1°C      | <ul> <li>Velez completed installing rebar and dowels for the top suspended slab for Clarifier No. 2 Blowdown Chamber.</li> <li>Maple installing ceiling anchoring plates in the Valve Room in preparation for the pipe removals.</li> </ul>  | 21 – 40 |
| 2021-12-03<br>Snow Showers<br>4°C/0°C | <ul> <li>Velez and Lakeshore/Lake Erie Concrete Supply conducting a Concrete Pour for the top suspended slab for Clarifier No. 2 Blowdown Chamber. Golder on site for concrete testing – slump, air and moisture are within the specification.</li> <li>Velez and Lakeshore/Lake Erie Concrete conducting a Concrete Pour for a mud mat for the recirculation piping that will be placed under the Auxiliary Building slab.</li> <li>NJS repairing the damaged clay tile pipe damaged from 2021-11-26 – removing damaged clay tile pipe and replacing with geotextile, clearstone, and 300 mm perforated corrugated HDPE pipe.</li> <li>NJS repacking the roadway where the excavation was completed on 2021-11-26 for the foundation drain crossing the roadway. NJS cleaning the roadway north of the Auxiliary Building of mud and repacking the roadway.</li> <li>Per Construction Memo 03, NJS installing 5 m of exfiltration trench with geotextile, clearstone (300 mm surrounding), and 150 mm perforated corrugated HDPE pipe alongside the existing clay tile storm drain north of the Auxiliary Building. The exfiltration trench was filled with earth fill and compacted with the plate compactor.</li> </ul> | 41 – 50 |

#### **KEY CONTRACTORS AND SUBCONTRACTORS ON SITE**

- Maple Reinders Constructors Ltd. (Maple), 2021-11-29 to 2021-12-03
- NJS Excavation (NJS), 2021-12-03
- Velez Construction (Velez), 2021-11-29 to 2021-12-03
- Tarpon, N/A
- Lakeshore Concrete Supply, 2021-12-03
- AGF, N/A
- KT Crane, N/A
- Moir Crane Service, N/A
- Brevon Concrete Cutting and Coring, 2021-12-01



#### **VISITORS AND PURPOSE OF VISIT:**

- Peter Valore, Building Inspector and By-law Enforcement (Town of Kingsville) Underslab Plumbing for Auxiliary Building (2021-11-30)
- Jake Carter, Building Inspector and By-law Enforcement (Town of Kingsville) Underslab Plumbing for Auxiliary Building (2021-11-30)
- Christopher Hughes, Field Technician (Golder) Concrete Test for Clarifier No. 2 Blowdown Chamber Top Slab (2021-12-03)

#### REQUESTED REVISIONS OR INTERPRETATIONS, FIELD INSTRUCTIONS, CHANGE DIRECTIVES

RFI 029 – Restrained Coupling (Received 2021-12-03)

#### NONCONFORMING WORK REPORTED TO CONTRACTOR:

None to note during this period.

#### ISSUES THAT MAY LEAD TO DELAYS IN PROJECT DELIVERY:

None to note during this period.

#### ATTACHMENTS AND OTHER INSPECTION/OBSERVATION REPORTS:

Building Inspection Report – Auxiliary Building Plumbing, Town of Kingsville (2021-12-02)

# PHOTOS



Auxiliary Building (2021-11-29)

Clarifier No. 2 - Removed Walkway (2021-11-29)







3. Auxiliary Building Electrical Conduit for Pull Box (2021-11-29)

4. Auxiliary Building – Saturation Piping for DAF No. 1 (2021-11-29)





Auxiliary Building – Saturation Piping for DAF No. 1 and Plumbing (2021-11-29)

6. Auxiliary Building (2021-11-30)

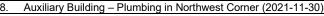






Auxiliary Building - Plumbing in Northwest Corner (2021-11-30)









Auxiliary Building - Plumbing: P Trap (2021-11-30)

10. Auxiliary Building – Plumbing along East Wall (2021-11-30)







11. Auxiliary Building – Plumbing in Northeast Corner (2021-11-30)



12. Auxiliary Building – Plumbing in Northwest Corner (2021-11-30)



13. Auxiliary Building (2021-11-30)

 Clarifier No. 2 Blowdown Chamber Stripped Forms – Interior (2021-11-30)







15. Clarifier No. 2 Blowdown Chamber Stripped Forms - Interior (2021-11-30)

 Clarifier No. 2 Blowdown Chamber Drilled Holes for Dowels (2021-12-01)





17. Clarifier No. 2 Blowdown Chamber (2021-12-01)

18. Valve Room for Clarifier No. 2: Ceiling Scan (2021-12-01)



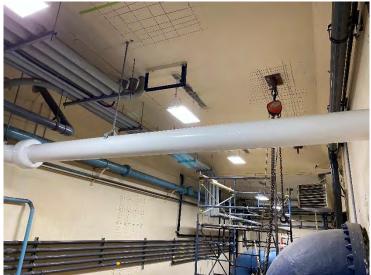




9. Clarifier No. 2 Blowdown Chamber (2021-12-01)



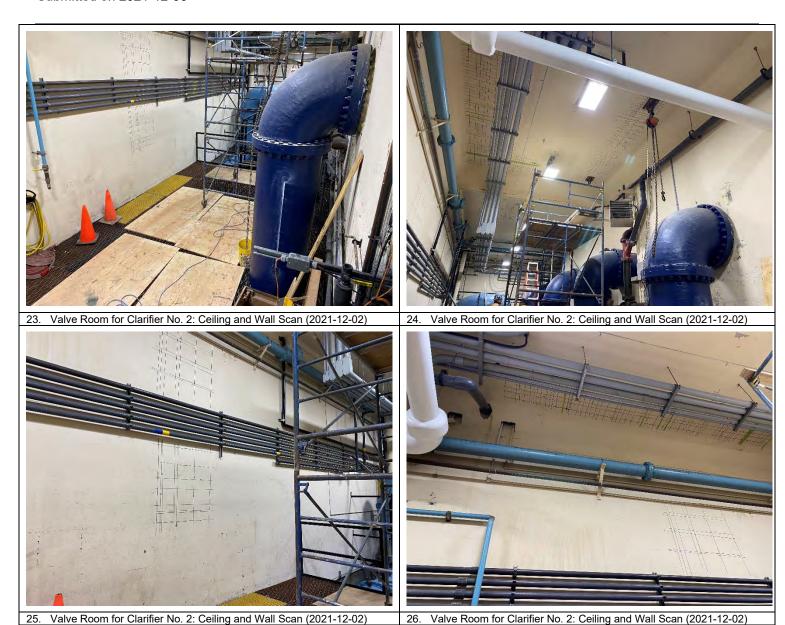
20. Auxiliary Building - Trenching for Recirculation Piping (2021-12-01)



21. Auxiliary Building (2021-12-02)

22. Valve Room for Clarifier No. 2: Ceiling and Wall Scan (2021-12-02)











27. Auxiliary Building (2021-12-02)



28. Auxiliary Building (2021-12-02)



29. Auxiliary Building (2021-12-02)

30. Clarifier No. 2 Blowdown Chamber – Rebar for Top Suspended Slab (Pre Compressed Air Cleanout) (2021-12-02)





Clarifier No. 2 Blowdown Chamber – Rebar for Top Suspended Slab (Pre Compressed Air Cleanout) (2021-12-02)

Clarifier No. 2 Blowdown Chamber - Rebar for Top Suspended Slab (Pre Compressed Air Cleanout) (2021-12-02)



(Pre Compressed Air Cleanout) (2021-12-02)

Clarifier No. 2 Blowdown Chamber - Rebar for Top Suspended Slab and Access (Pre Compressed Air Cleanout) (2021-12-02)

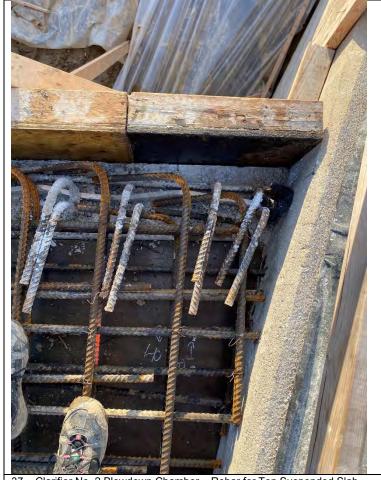






 Clarifier No. 2 Blowdown Chamber – Rebar for Top Suspended Slab (Pre Compressed Air Cleanout) (2021-12-02)

 Clarifier No. 2 Blowdown Chamber – Rebar for Top Suspended Slab (Pre Compressed Air Cleanout) (2021-12-02)

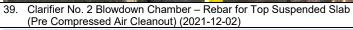


 Clarifier No. 2 Blowdown Chamber – Rebar for Top Suspended Slab (Pre Compressed Air Cleanout) (2021-12-02)

 Clarifier No. 2 Blowdown Chamber – Rebar for Top Suspended Slab (Pre Compressed Air Cleanout) (2021-12-02)









40. Clarifier No. 2 Blowdown Chamber – Equipment Access Hatch (2021-12-02)



 Concrete Pour for Clarifier No. 2 Blowdown Chamber – Top Suspended Slab (2021-12-03)



Concrete Pour for Auxiliary Building: Mud Mat for Recirculation Piping (2021-12-03)





 Auxiliary Building Foundation Drain – 300 mm Perforated Corrugated Pipe with Clearstone Surrounding on Geotextile (2021-12-03)



44. Auxiliary Building Foundation Drain – 300 mm Perforated Corrugated Pipe with Clearstone Surrounding on Geotextile (2021-12-03)



 Auxiliary Building Foundation Drain – 300 mm Perforated Corrugated Pipe with Clearstone Surrounding on Geotextile (2021-12-03)



46. Auxiliary Building Foundation Drain – Covered with Earth Fill (2021-12-







 Auxiliary Building Foundation Drain – Covered with Earth Fill and Compacted (2021-12-03)

48. Roadway Repacked (2021-12-03)





. Auxiliary Building - Covered with Tarp (2021-12-03)

50. Demolition of Clarifier No. 2 Walkway / Beams (2021-12-03)

#### UW/39/21

TO: Chair and Members of the Union Water Supply System

Joint Board of Management

FROM: Rodney Bouchard, Union Water Manager

DATE: December 8, 2021

RE: Proposed 2022 UWSS Operations and Capital Budget Report



#### RECOMMENDATION

That the Union Water Supply System Joint Board of Management (UWSS Board) adopts the Proposed 2022 Operational and Capital Budget for the Union Water Supply System;

And further, that the UWSS Board adopts an increase of \$0.0269 per cubic metre for the UWSS Wholesale Rate. The new proposed UWSS Wholesale Rate for 2022 would be \$0.6985 per cubic meter.

And further, that the UWSS General Manager be provided the delegated authority to implement the 2022 UWSS Operations & Maintenance Budget and 2022 Capital Program.

#### REPORT HIGHLIGHTS

- Potable water demand from UWSS is anticipated to be approximately 20,565,000 m3 (4,524,300,000 imperial gallons) for 2020. This represents a 1.5% increase in water demand over 2021.
- An increase of \$0.0269 per cubic meter is proposed for the UWSS Wholesale Rate.
   The new proposed Rate 1 wholesale rate for 2022 would be \$0.6985 per cubic meter.
- UWSS Revenue for 2022 is estimated at \$14,943,000 of which \$14,365,000 is from wholesale of water to municipalities, \$413,000 from investment revenue, \$22,000 from Sundry Revenue and \$143,000 from property rental revenue.
- Operational and Debt Service Expenditures for 2022 are estimated at \$8,871,000.
   This includes \$3,533,000 for OCWA Operations and Maintenance services and \$2,389,596 for the Sunlife Loan (former MFP Debt).
- A budget of \$340,000 has been established for proposed 2022 Operational Studies and Programs.
- 2022 Revenue versus Operational and Debt Service Expenditures are anticipate to result in a surplus of approximately \$6,071,000 for 2022 Fiscal Year;
- A Capital Program of \$8,340,000 is proposed for 2022. This includes continuation of the DAF Phase 1 Project;
- A draw of \$2,268,000 from the UWSS Reserves would be needed to fund the 2022 Capital Program.
- Projected total UWSS Reserves for January 1, 2022 are estimated at \$19,288,000, including \$11,060,000 in the Rate Stabilization Reserve

2

## **BACKGROUND:**

Since the Transfer Order of January 2001, the Board is responsible for considering and approving an annual budget for the Union Water Supply System. The format of the budget is generally the same as that previously prepared for 2021.

This draft budget is being presented to the UWSS board for consideration and approval. The draft 2022 budget is outlined to provide details in regards to the following:

- Anticipated revenue for 2022 from wholesale of water to the partner municipalities and from other revenue sources;
- Anticipated operating expenditures for 2022 including estimated costs for operation of the system by the Ontario Clean Water Agency (OCWA), under its contract with UWSS;
- Proposed Capital Works program for 2022 for UWSS;
- Forecasted Operational Expenditures and Capital Works program for 2022-2027.

# **DISCUSSION:**

The draft 2022 Budget documents have been prepared based on the discussions with the contracted operator, OCWA, in regards to operational budget, major maintenance needs, and existing operational issues that would require implementation of capital works to resolve. The Budget documents reflect the following:

- The operations and maintenance costs associated with the 5-Year Cost Plus Operations and Maintenance Agreement between UWSS and OCWA that came into effect on July 1, 2019;
- Capital Projects that were approved and initiated in previous years that are ongoing into 2022.

Details regarding the budget components are discussed below.

#### OPERATING EXPENDITURES

Expenditures for the Union Water Supply System (UWSS) include *Fixed Expenditures* such as the OCWA operations contract, administration, and debt service and *Programs and Studies* that are proposed for 2022 to identify cost effective improvements for the operation of the UWSS. The total projected expenditures for 2022 is budgeted at approximately at \$8,871,000.

December 8, 2021

Re: Proposed 2022 UWSS Operations and Capital Budget

# Fixed Expenditures

Fixed expenditures for the budget process include the OCWA Operations Budget, UWSS Administrative Budget, and Debt Service. The total fixed expenditures for 2022 is budgeted at \$8,531,230. The fixed expenditures consist of the following components:

| OCWA Operations Budget:                   | \$3,533,115  |
|---|--------------|
| UWSS Administrative Budget:               | \$ 432,639   |
| Legal/Professional Fees:                  | \$ 150,000   |
| Leamington Administration Support:        | \$ 50,000    |
| Residuals Ponds Maintenance:              | \$ 175,000   |
| CO2 Gas Bulk Purchase Contract:           | \$ 110,000   |
| Watermain Repairs:                        | \$ 100,000   |
| Corrosion Monitoring Program:             | \$ 50,000    |
| Property Taxes:                           | \$ 159,500   |
| Electricity and Natural Gas:              | \$ 1,381,380 |
| Total Operations, Administrative, Energy: | \$6,141,634  |
|   |              |

#### Debt Service:

| <u>,389,596</u> |
|-----------------|
|                 |

Total Debt Service: \$2,389,596

Total Fixed Costs: \$8,531,230

# Programs and Studies

A number of Programs and Studies are included in the 2022 Budget. These studies are designed to achieve one of the following goals:

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 Assess and identify improvements to operational processes to improve cost efficiencies potentially resulting in decrease of fixed operations costs such as electricity costs and chemical costs;

- Evaluate water demand and water usage by various sectors including residential, commercial, industrial, and food processing/greenhouse industry to assess future capital infrastructure needs;
- Evaluate water quality to for potential issues such as toxic algae in raw water, nitrification issues in larger distribution systems, etc.
- Evaluate new technologies that may benefit UWSS' operations

For the 2022 budget year, \$340,000 has been allocated to Programs and Studies. The following studies are proposed or currently in place.

| Lake Erie HAB Monitoring Project:                     | \$100,000 |
|---|-----------|
| New WTP Reservoir #3 Study & Preliminary Engineering: | \$ 80,000 |
| Leak Detection Study:                                 | \$ 75,000 |
| Backup Power Generation/Energy Study:                 | \$ 50,000 |
| UWSS Infrastructure Review and Master Servicing Plan: | \$ 35,000 |
| Total:  | \$340,000 |

# **Operating Expenditure Summary**

| Fixed Expenditures:                    | \$8,531,230 |  |  |
|--|-------------|--|--|
| Programs and Studies:                  | \$ 340,000  |  |  |
| Total Operating Expenditures for 2020: | \$8,871,230 |  |  |

#### REVENUE

Revenue for the budget process is mainly based on wholesale billings from the sale of potable water to the 4 municipal owners. A much smaller component of revenue is based on miscellaneous revenue such as investment income and sundry income. The total estimated revenue for 2022 is \$14,943,049

# Wholesale Water Revenue Summary

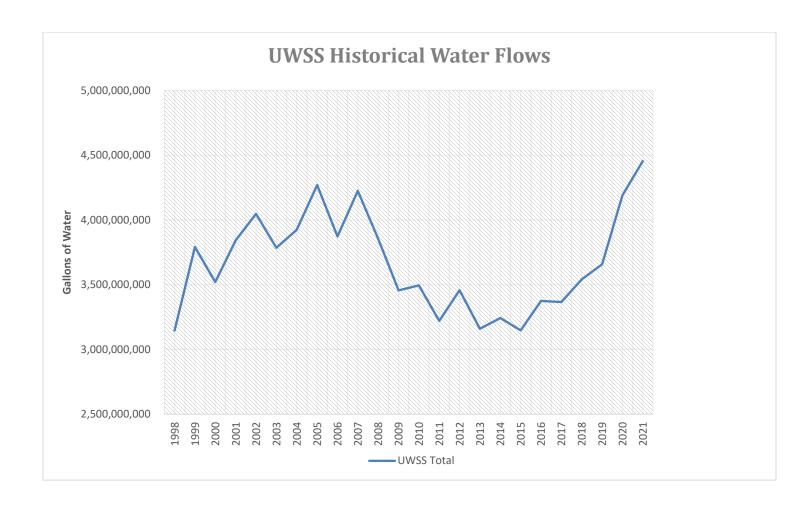
Wholesale water revenue is based on annual water usage by the 4 owner municipalities and the wholesale water rates.

# Water Usage

The projected water "usage" by municipal owners for 2022 is 20,565,000 m3 (4,524,300,000 imperial gallons), which is based on a 1.5% increase in water demand over 2021.

Figure 1 depicts the total UWSS water usage trend from 1998-2021 (value for 2021 is a projected total).

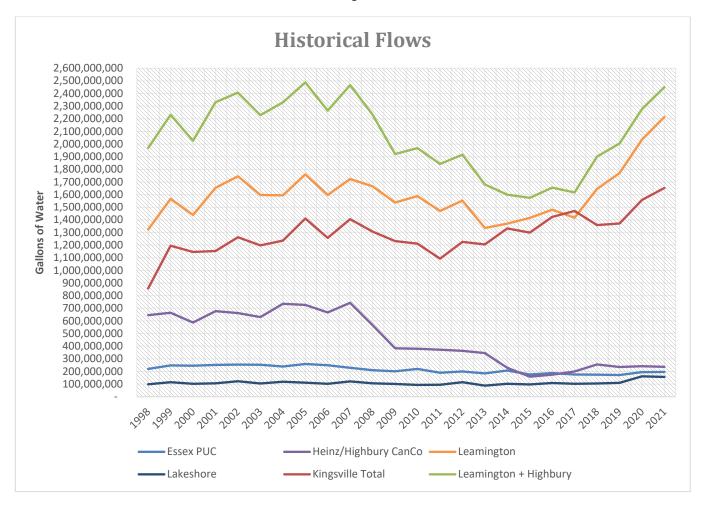
Figure 1



Re:

Figure 2 depicts the water usage trend by each municipal partner from 1998-2021.

Figure 2



#### Wholesale Water Rates

For the 2022 budgeting process, it is proposed that an increase of \$0.0269 per cubic meter be applied to the UWSS wholesale rate. This would result in a 2022 UWSS wholesale rate of \$0.6985 per cubic meter to be applied as of January 1, 2022.

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Based on the anticipated water demand of 20,565,000 m3 of potable water for 2022, the wholesale rate water revenue is estimated at:

Wholesale Rate Revenue Total: \$14,364,653

## Miscellaneous Revenue

Miscellaneous revenue includes income from investments and sundry income.

Investment (interest) income: \$ 413,311

Property Rental Revenue: \$ 142,800

Sundry revenue: \$ 22,285

Total Misc. Revenue: \$ 578,396

Sundry revenue is revenue received from various sources such as lease of space on water towers for telecommunications equipment. The property rental revenue is revenue from recently acquired property that is being leased to a tenant.

# **Revenue Summary**

Wholesale Rate Revenue: \$14,364,653

Miscellaneous Revenue : \$ 578,396

Total Estimated Revenue for 2022: \$14,943,049

# REVENUE VERSUS OPERATING EXPENDITURES

A comparison of Revenue versus Expenditures for 2022 budget is as follows. It should be noted that the total estimated expenditures also include the proposed budget for operational Programs and Studies of \$340,000.

Total Estimated Revenue: \$14,943,049

Total Estimated Expenditures: \$8,871,230

Surplus/(Deficit): \$ 6,071,819

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# **CAPITAL PROGRAM**

The proposed Capital Program for 2022 is budgeted at \$8,305,000.

# Capital Works:

The following major capital works projects are proposed for 2022:

| Dissolved Air Floatation Phase 1 (cont'd from 2021):      |    | ,250,000 |
|---|----|----------|
| Albuna Water Tower Upgrades:                              | \$ | 250,000  |
| Residuals System Upgrades:                                | \$ | 250,000  |
| New High Lift Pump #7:                                    | \$ | 175,000  |
| Grounds Improvements (asphalt/road repairs, landscaping): | \$ | 150,000  |
| Variable Frequency Drives for Low Lift Pumps:             | \$ | 150,000  |
| Distribution System Component Improvements:               | \$ | 150,000  |
| Low Lift Roof Replacement:                                | \$ | 130,000  |
| New Backup Wastewater Pump:                               | \$ | 90,000   |
| Kingsville Water Tower Utility Building:                  | \$ | 85,000   |
| PLC Upgrades at Cottam Booster & Generator B:             | \$ | 75,000   |
| Outbuilding Improvements:                                 | \$ | 75,000   |
| Electrical Improvements (new capacitors):                 | \$ | 70,000   |
| Filter Aid System Upgrades:                               | \$ | 60,000   |
| Travelling Screen #3 Major Maintenance:                   | \$ | 50,000   |
| Master Water Meter Upgrades:                              | \$ | 50,000   |
| Low Lift Pump #7 Rehab:                                   | \$ | 45,000   |
| Treatment Plant Building Improvements - Admin Area:       | \$ | 45,000   |
| New Carbon Feed Pumps (4):                                | \$ | 40,000   |
| Fencing Upgrades (various areas):                         | \$ | 40,000   |
| High Lift Pump #8 Major Maintenance:                      | \$ | 35,000   |
| Communication System Upgrades:                            | \$ | 30,000   |
| Surge Valves - High Lift Pumps #8 and #9:                 | \$ | 25,000   |
| Clearwell #1 Intake valve rotork:                         | \$ | 20,000   |
|   |    |          |

Total Capital Works for 2022: \$8,340,000

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## **BUDGET SUMMARY**

The proposed 2021 budget is summarized as follows:

| <b>Total Estimated Revenue:</b> (includes wholesale rate revenue and miscellaneous revenue)                    | \$14,943,049         |  |  |
|--|----------------------|--|--|
| <b>Total Estimated Operating Expenditures</b> : (includes Operations Contract, UWSS Admin, Programs & Studies) | (\$8,871,230)        |  |  |
| Revenue versus Operating Expenditures: Surplus (Deficit)   | \$6,071,819          |  |  |
| Capital Program: (includes Capital Purchases and Capital Works)  | <u>(\$8,340,000)</u> |  |  |
| NET SURPLUS/ (DEFICIT): (Operating surplus/deficit less Capital Program)                                       | (\$2,268,181)        |  |  |

The capital program for 2022 will be funded through 2022 Revenue and UWSS Reserves.

#### CASH /RESERVES VERSUS DEBT

Cash and Reserves for UWSS as of January 1, 2022 are forecasted to be approximately \$19,288,000 dollars. It should be noted that of the estimated \$19,288,000 in available cash and reserves for 2022, approximately \$11,060,000 are dedicated to UWSS Settlement Reserve, which is associated with the 2006 settlement that was reached regarding the MFP debt. Although the UWSS Board has authority to use these funds as it sees fit, the intent is to keep these funds in an interest bearing investment funds to offset the annual MFP Debt obligation and to function as a rate stabilizing Reserve Fund. These funds are currently invested in a GIC that will come to term in 2022 but are fully liquid and accessible if needed.

The 2022 UWSS Operating and Capital Budget projects a Net Deficit of \$2,268,181 for 2022 year end. Thus, it is anticipated that UWSS reserves at the end of 2022 will decrease to approximately \$17,300,000

Based on debt repayment schedules, the total UWSS long term debt balance as of January 2022 is \$9,375,773 and consists solely of the Sunlife Loan (aka former MFP Debt) that has a term date of 2026. At the end of 2022, this debt will decrease to \$7,908,943.

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Proposed 2022 UWSS Operations and Capital Budget

PROPOSED 6-YEAR CAPITAL WORKS PLAN

The UWSS General Manager, with assistance and input from OCWA Operations Staff has developed a proposed 6-year Capital Works Plan (2022-2022) for the UWSS. This Plan reflects the intention to undertake upgrades and improvements to the UWSS to address lifecycle replacement/upgrade issues and to improve water treatment, storage and transmission efficiencies.

The Proposed 6-Year Capital Plan is included as Appendix B to this Report. The Plan identifies the proposed works for each year and the anticipated value of the works. The total proposed rate and Reserve funded capital works expenditures for 2022-2027 are projected at \$26,120,000. Proposed debt funded capital works for this period is valued at \$42,000,000 and include proposed Reservoir #3/ UV project (\$30,000,000) and upgrade of 12-inch watermain to Cottam (\$12,000,000).

# **CONCLUSIONS:**

It is the UWSS General Manager's opinion that the Budget presented in this report provides a Budget for UWSS that is fiscally prudent while also providing for the major maintenance and lifecycle replacements needed to ensure that UWSS facilities and operations are effective and sustainable for the future.

Respectfully submitted.

ARA

Rodney Bouchard, General Manager

Union Water Supply System Joint Board of Management

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# 2022 UWSS PROPOSED OPERATIONS AND CAPITAL BUDGET TABLES AND DETAILS

# UNION WATER SUPPLY SYSTEM 2022 PROPOSED BUDGET

# **Budgeted Water Demand and Wholesale Rate Revenue**

|                                | 0004            | 0004                                  | 0000                                    | 2222             | 2224                                    | 2225             | 2222                                    | 222              |
|--------------------------------|-----------------|---------------------------------------|---|------------------|---|------------------|---|------------------|
|                                | 2021            | 2021                                  | 2022                                    | 2023             | 2024                                    | 2025             | 2026                                    | 2027             |
| Flow Metering Location         |                 | Forecasted to Dec                     | Rate Increase of                        | Rate Increase of | Rate Increase of                        | Rate Increase of | Rate Increase of                        | Rate Increase of |
|                                | Budget Estimate | 31, 2021                              | \$0.0269 per m3                         | \$0.0279 per m3  | \$0.0291 per m3                         | \$0.0302 per m3  | \$0.0314 per m3                         | \$0.0163 per m3  |
|                                |                 | 51, 2021                              | γ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ | yours post and   | γ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ | γουστα- μου τους | γ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ | γουστου μου του  |
| Essex PUC                      | 881,000         | 889,810                               | 892,000                                 | <i>896,460</i>   | 900,942                                 | 905,447          | 909,974                                 | 914,524          |
| Gosfield N. Twsp               | 695,000         |                                       | 690,000                                 | <i>693,450</i>   | 696,917                                 | 700,402          | 703,904                                 | <i>707,423</i>   |
| Gosfield S. Twsp               | 5,957,000       |                                       | 6,260,000                               | 6,353,900        | <i>6,449,209</i>                        | 6,545,947        | <i>6,644,136</i>                        | <i>6,743,798</i> |
| Highbury CanCo                 | 1,063,000       |                                       | 1,075,000                               | <i>1,080,375</i> | 1,085,777                               | 1,091,206        | 1,096,662                               | <i>1,102,145</i> |
| Kingsville PUC                 | 688,000         | · · · · · · · · · · · · · · · · · · · | 698,000                                 | 701,490          | 704,997                                 | 708,522          | 712,065                                 | 715,625          |
| Leamington PUC                 | 9,496,000       |                                       | 10,235,000                              | 10,419,230       | 10,606,776                              | 10,797,698       | 10,992,057                              | 11,189,914       |
| Lakeshore                      | <u>697,000</u>  |                                       | <u>715,000</u>                          | <u>718,575</u>   | <u>722,168</u>                          | <u>725,779</u>   | <u>729,408</u>                          | <u>733,055</u>   |
| Total Flow:                    | 19,477,000      |                                       | 20,565,000                              | 20,863,480       | 21,166,786                              | 21,475,000       | 21,788,205                              | 22,106,484       |
|                                | 4,284,940,000   |                                       | 4,524,300,000                           | 4,589,965,600    | 4,656,693,006                           | 4,724,500,109    | 4,793,405,109                           | 4,863,426,515    |
|                                |                 | 4%                                    | 1.5%                                    | 1.5%             | 1.5%                                    | 1.5%             | 1.5%                                    | 1.5%             |
| Rate 1 Flow                    | 19,477,000      | 20,251,830                            | 20,565,000                              | 20,863,480       | 21,166,786                              | 21,475,000       | 21,788,205                              | 22,106,484       |
| Rate 1                         | \$0.6716        |                                       | \$0.6985                                | \$0.7264         | \$0.7555                                | \$0.7857         | \$0.8171                                | \$0.8334         |
| Rate 1 Revenue                 | \$13,080,753    | \$13,601,129                          | \$14,364,653                            | \$15,155,232     | \$15,991,507                            | \$16,872,908     | \$17,803,142                            | \$18,423,544     |
| Capital Rate - Greenhouse Flow |                 |                                       | 11,310,750                              | 11,474,914       | 11,641,733                              | 11,811,250       | 11,983,513                              | 12,158,566       |
| Capital Rate                   |                 |                                       | , , , , , ,                             | \$0.08           | \$0.08                                  | \$0.08           | \$0.08                                  | \$0.08           |
| Capital Rate Revenue           |                 |                                       | \$0.00                                  | \$917,993.12     | \$931,338.60                            | \$944,900.02     | \$958,681.02                            |                  |
|                                |                 |                                       |   |                  |   |                  |   |                  |
| Rate 3 Flow                    | 0               | 0                                     | 0                                       | 0                | 0                                       | 0                | 0                                       | 0                |
| Rate 3 Flow                    | \$0.00          |                                       | \$0.00                                  | \$0.00           | \$0.00                                  | \$0.00           | \$0.00                                  | \$0.00           |
| Rate 3 Revenue                 | \$0.00          | \$0.00                                | \$0.00                                  |                  | \$0.00                                  |                  | \$0.00                                  | \$0.00           |
|                                |                 |                                       |   |                  |   |                  |   |                  |
| Lifecycle Rate                 | \$0.0791        | \$0.0791                              | \$0.0791                                | \$0.0791         | \$0.0791                                | \$0.0791         | \$0.0791                                | \$0.0791         |
|                                | \$1,541,020     | \$1,602,325                           | \$1,627,103                             | \$1,650,719      | \$1,674,716                             | \$1,699,102      | \$1,723,883                             | \$1,749,065      |
| Total Revenue                  | \$13,080,753    | \$13,601,129                          | \$14,364,653                            | \$16,073,225     | \$16,922,846                            | \$17,817,808     | \$18,761,823                            | \$19,396,229     |

## UNION WATER SUPPLY SYSTEM 2022 PROPOSED BUDGET Budget Summary

|  | 2021  | 2021  | 2022  | 2023   | 2024   | 2025   | 2026   | 2027   |
|--|---|---|---|--|--|--|--|--|
|  | Rate Increase of \$0.0258 per m3                    | Forecasted to Dec<br>31, 2021                       | Rate Increase of \$0.0269 per m3                          | Rate Increase of<br>\$0.0279 per m3          | Rate Increase of<br>\$0.0291 per m3          | Rate Increase of \$0.0302 per m3             | Rate Increase of \$0.0314 per m3             | Rate Increase of \$0.0163 per m3             |
| REVENUE  |   |   |   |  |  |  |  |  |
| Senior Government Grants Wholesale Rate Billings Investment Income Sundry revenue Property Rental Revenue  | \$0<br>\$13,080,753<br>\$405,207<br>\$21,848<br>\$0 | \$0<br>\$13,601,129<br>\$455,000<br>\$34,707<br>\$0 | \$0<br>\$14,364,653<br>\$413,311<br>\$22,285<br>\$142,800 | \$0<br>\$16,073,225<br>\$421,577<br>\$22,731 | \$0<br>\$16,922,846<br>\$430,009<br>\$23,186 | \$0<br>\$17,817,808<br>\$438,609<br>\$23,649 | \$0<br>\$18,761,823<br>\$447,381<br>\$24,122 | \$0<br>\$19,396,229<br>\$456,329<br>\$24,605 |
| Municipal Study Revenue Capital Rate Income - Greenhouse Sector  | \$70,000  | \$70,000  | \$0<br>\$0  | \$917,993                                    | \$931,339                                    | \$944,900                                    | \$958,681                                    | \$972,685                                    |
| TOTAL REVENUES   | \$13,577,809  | \$14,160,836  | \$14,943,049  | \$16,517,533                                 | \$17,376,040                                 | \$18,280,066                                 | \$19,233,327                                 | \$19,877,163                                 |
| OPERATING EXPENDITURE  |   |   |   |  |  |  |  |  |
| General Administration   | \$411,577   |   | \$432,639   | \$435,002                                    | \$440,468                                    | \$446,039                                    | \$451,718                                    | \$457,506                                    |
| Leamington Assistance  | \$30,000  | \$30,000  | \$50,000  | \$50,000<br>\$75,000                         | \$50,000<br>\$75,000                         | \$50,000<br>\$75,000                         | \$50,000<br>\$75,000                         | \$50,000<br>\$75,000                         |
| Miscellaneous Legal/Professional fees OCWA Operating Contract  | \$45,000<br>\$3,430,209                             | \$150,000<br>\$3,430,209                            | \$150,000<br>\$3,533,115                                  | \$75,000<br>\$3,639,109                      | \$75,000<br>\$3,748,282                      | \$75,000<br>\$3,860,730                      | \$75,000<br>\$3,976,552                      | \$75,000<br>\$4,095,849                      |
| Programs and Studies   | \$430,000   | \$349,740   | \$340,000   | \$250,000                                    | \$150,000                                    | \$150,000                                    | \$150,000                                    | \$150,000                                    |
| Operational/Maintenance/Upgrades - General   | \$350,000   | \$305,000   | \$325,000   | \$300,000                                    | \$300,000                                    | \$300,000                                    | \$300,000                                    | \$300,000                                    |
| Property Taxes   | \$147,500   | \$147,500   | \$159,500   | \$162,690                                    | \$165,944                                    | \$169,263                                    | \$172,648                                    | \$176,101                                    |
| CO2 Liquifed Gas Procurement   | \$100,000   | \$25,000  | \$110,000   | \$112,200                                    | \$114,444                                    | \$116,733                                    | \$119,068                                    | \$121,449                                    |
| Electricity and Natural Gas  | \$1,315,600   | \$1,350,000   | \$1,381,380   | \$1,450,449                                  | \$1,522,971                                  | \$1,599,120                                  | \$1,679,076                                  | \$1,763,030                                  |
| TOTAL OPERATING EXPENDITURES   | \$6,259,886   | \$6,144,509   | \$6,481,634   | \$6,474,449                                  | \$6,567,109                                  | \$6,766,885                                  | \$6,974,062                                  | \$7,188,935                                  |
|  |   |   |   |  |  |  |  |  |
| Debt Service - Sunlife Loan Capital Loan for Reservoir and UV - \$30million @ 3% for 10yrs Cottam WM replacement loan - \$12million @ 3% for 10yrs | \$2,370,377   | \$2,370,377   | \$2,389,596<br>\$0  | \$2,408,934<br>\$3,698,728                   | \$2,428,392<br>\$3,698,728                   | \$2,449,323<br>\$3,698,728                   | \$2,467,669<br>\$3,698,728                   | \$0<br>\$3,698,728<br>\$1,457,928            |
| TOTAL DEBT SERVICE EXPENDITURES  | \$2,370,377   | \$2,370,377   | \$2,389,596   | \$6,107,662                                  | \$6,127,120                                  | \$6,148,051                                  | \$6,166,397                                  | \$5,156,656                                  |
| OAGU GARITAL EVRENDITURE   |   |   |   |  |  |  |  |  |
| CASH CAPITAL EXPENDITURE Capital Repair, Maintenance & Upgrade Works   | \$13,457,410<br>\$0                                 |   | \$8,340,000   | \$2,865,000                                  | \$6,360,000                                  | \$4,480,000                                  | \$2,690,000                                  | \$1,420,000                                  |
| TOTAL CASH FUNDED CAPITAL EXPENDITURES   | \$13,457,410  | \$5,429,750   | \$8,340,000   | \$2,865,000                                  | \$6,360,000                                  | \$4,480,000                                  | \$2,690,000                                  | \$1,420,000                                  |
| N== 0.150, 1.0 (/5==10.15)   |   |   |   |  |  |  |  |  |
| NET SURPLUS/(DEFICIT)  | (\$8,509,865)                                       | \$216,200   | (\$2,268,181)   | \$1,070,422                                  | (\$1,678,189)                                | \$885,130                                    | \$3,402,868                                  | \$6,111,572                                  |

#### UNION WATER SUPPLY SYSTEM 2022 PROPOSED BUDGET Operational Revenue and Expenditures Budget

| Part  |                   |                             | 2021                                    | 2021                   | 2022                     | 2023                                      | 2024         | 2025         | 2026            | 2027         |
|---|-------------------|-----------------------------|---|------------------------|--------------------------|---|--------------|--------------|-----------------|--------------|
| Test picture   Test  | Number            | Account Description         |   |                        |                          |   |              |              |                 |              |
| Test picture   Test  |                   |                             | 1                                       |                        |                          | -   |              |              |                 | -            |
| Windows Rate Billings   |                   | <u>ITS</u>                  |   |                        |                          |   |              |              |                 |              |
| Capital Relate Income - Greenhouse Seeds   \$13,000   |                   | Wholesale Rate Billings     | \$13,080,753                            | \$13.601.129           | \$14.364.653             | \$16.073.225                              | \$16.922.846 | \$17.817.808 | \$18.761.823    | \$19.396.229 |
| MSCELLANEOUS REVENUES   1406.277    \$465,000    \$413.311    \$421.577    \$430,000    \$428,500    \$447.381    \$440.327    \$405.007    \$21.86    \$321.69    \$247.607    \$24.65    \$405.007    \$22.665    \$24.665  |                   | <u> </u>                    | *************************************** | ***,****,****          |                          | . , ,                                     | . , ,        | . , ,        | . , ,           |              |
| ## 1900-2010 Investment Income (Operations)   |                   |                             | \$13,080,753                            | \$13,601,129           | \$14,364,653             | \$16,073,225                              | \$16,922,846 | \$17,817,808 | \$18,761,823    | \$19,396,229 |
| Sundry member   Property Rental Renemies   Property Renemies   Property Rental Renemies   Property Renemies  |                   |                             | \$405,207                               | \$455.000              | \$413.311                | \$421.577                                 | \$430.009    | \$438.609    | \$447.381       | \$456.329    |
| Property Sale   Municipal Subly Revenue (Windsor Unlines)   \$70,000   \$30   \$50,000   \$30   \$5  |                   | Sundry revenue              |   |                        | \$22,285                 | \$22,731                                  | ,            | . ,          | . ,             |              |
| Municipal Study Revenue (Windows Unified Study Revenue (Wind  |                   |                             |   |                        | \$142,800                |   |              |              |                 |              |
| ## Common  |                   |                             | \$70,000                                | \$70,000               | \$0                      |   | \$0          | \$0          | \$0             | \$0          |
| ## PAPENDITURE ACCOUNTS  WACES AND ENTER'S  WACES AND ENTER'S  WACES AND ENTER'S  OFFO. Salaried  |                   |                             | \$497,055                               | \$559,707              | \$578,397                | \$1,165,708                               | \$453,195    | \$462,258    | \$471,504       | \$480,934    |
| WAGES AND BENETIS   Salaried  |                   | TOTAL REVENUES :            |   |                        | \$14,943,049             | \$17,238,933                              | \$17,376,040 | \$18,280,066 | \$19,233,327    | \$19,877,163 |
| \$\frac{9700,000}{0.000}   \$\frac{5200}{0.000}   \$\frac{5200}{0.0   |                   |                             |   |                        |                          |   |              |              |                 |              |
| Part liter  |                   |                             | \$187 272                               | \$187.262              | \$101.017                | \$104.838                                 | \$108 735    | \$202 709    | \$206.763       | \$210.899    |
| Benefis - Part time   | 0700-0000         |                             |   |                        |                          |   | . ,          |              | . ,             |              |
| PFICE OVERHEAD, RENTS AND SERVICES  | 0700-5200 to 5210 |                             |   | \$65,805               |                          | . ,                                       | . ,          |              |                 |              |
| ## Comment  |                   | Benefits - Part time        |   | \$253.067              |                          | -   |              |              |                 |              |
| 0700-7015   Board expenses   \$0  |                   | ), RENTS AND SERVICES       | , , , , ,                               |                        |                          |   |              |              |                 |              |
| 0700-7020   Dues, Memberships, Subsc   \$5,000   \$5,000   \$5,000   \$5,000   \$5,000   \$5,000   \$5,000   \$5,000   \$5,000   \$5,000   \$6,000  |                   | • •                         |   |                        |                          |   |              |              |                 |              |
| Toron-7030   Travel & Mileage   \$2,500   \$375   \$2,500   |                   | •                           |   |                        |                          |   |              |              |                 |              |
| 0700-7050   | 0700-7030         | Travel & Mileage            | \$2,500                                 | \$375                  | \$2,500                  | \$2,500                                   | \$2,500      | \$2,500      | \$2,500         | \$2,500      |
| 0700-7052   Meeting Expenses   \$2,000   \$500   \$2,000  |                   |                             |   |                        |                          |   | . ,          |              |                 |              |
| \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$500   \$75000   \$75,00  |                   |                             |   |                        |                          |   |              |              |                 |              |
| 0700-7959-002070 Audit Fees   | 0700-7070         | Uniforms/Clothing           | \$500                                   | \$150                  | \$500                    | \$500                                     | \$500        | \$500        | \$500           | \$500        |
| \$700-700 & 7085   Operational PurchaseseMaint.   \$17,500   \$1,500   \$17,50   |                   |                             |   |                        |                          |   |              |              |                 |              |
| Ordo-7110   Communications   S1,500  |                   |                             |   |                        |                          |   |              |              |                 |              |
| Advertising & Promotion   \$7,000   |                   | Communications              | \$1,500                                 | \$1,300                | \$1,500                  | \$1,500                                   | \$1,500      | \$1,500      | \$1,500         | \$1,500      |
| O700-7740   |                   |                             |   |                        |                          |   |              |              |                 |              |
| Page   |                   |                             |   |                        |                          |   |              |              |                 |              |
| Tech Hardware Purchases (non-TCA)   |                   |                             |   | * * *                  |                          |   | . ,          |              |                 |              |
| \$25,00   |                   |                             |   |                        |                          |   |              |              |                 |              |
| Telecom Maintenance   |                   |                             |   |                        |                          |   | . ,          |              |                 |              |
| COVID 19 Related  |                   |                             |   |                        |                          |   |              |              |                 |              |
| 0700-6720 OCWA Operating Union \$3,430,209 \$3,430,209 \$3,533,115 \$3,639,109 \$3,748,282 \$3,860,730 \$3,976,552 \$4,095,849 0700-6750 Property Taxes \$150,160 \$150,160 \$150,160 \$159,500 \$162,690 \$165,944 \$169,263 \$172,648 \$176,101 0700-7410 8 7420 Elerticity and Natural Gas \$1,315,600 \$1,3000 \$30,000 \$50,00   | 0700-7290         |                             |   |                        |                          | . ,                                       |              |              | . ,             |              |
| 0700-6720 OCWA Operating Union \$3,430,209 \$3,430,209 \$3,533,115 \$3,639,109 \$3,748,282 \$3,860,730 \$3,976,552 \$4,095,849 0700-6750 Property Taxes \$150,160 \$150,160 \$150,160 \$159,500 \$162,690 \$165,944 \$169,263 \$172,648 \$176,101 0700-7410 8 7420 Elerticity and Natural Gas \$1,315,600 \$1,3000 \$30,000 \$50,00   |                   |                             |   |                        |                          |   |              | \$247.100    | \$247.200       | \$247.500    |
| Property Taxes  | 0700 6700         | OCIMA Operation United      |   |                        |                          |   |              |              |                 |              |
| Composition   |                   |                             |   |                        |                          |   |              |              |                 |              |
| 0700-7400-002077 0700-7899-002075 0700-8133-002074 0700-9899-002075 0700-8133-002074 0700-9899-002075 0700-8133-002074 0700-989-002075 0700-8133-002074 0700-7989-002075 0700-8133-002074 0700-981-002075 0700-8133-002074 0700-7981-002075 0700-8133-002074 0700-8133-002074 0700-981-002075 0700-8133-002074 0700-8133-002074 0700-981-002075 0700-8133-002074 0700-8133-002074 0700-8133-002074 0700-8133-002074 0700-8133-002074 0700-8133-002074 0700-8133-002074 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8133-002075 0700-8134-002075 0700-8133-  |                   | Leamington Assistance       |   |                        | 1 1                      |   |              |              | \$50,000        | \$50,000     |
| 0700-7989-002075<br>0700-8133-002074<br>0700-7961-002075<br>0700-8134-002074         Operational Programs & Studies<br>Residuals Ponds Maintenance<br>Water Quality/Corrosion Program<br>Watermain Repairs<br>TOTAL OPERATIONAL SURPLUS/(DEFICIT)         \$430,000<br>\$200,000<br>\$160,000<br>\$160,000<br>\$45,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100,000<br>\$100 |                   |                             |   |                        |                          |   |              |              |                 |              |
| 0700-8133-002074<br>0700-7961-002075<br>0700-8134-002074         Residuals Ponds Maintenance<br>Water Quality/Corrosion Program         \$200,000<br>\$50,000<br>\$100,000         \$150,000<br>\$50,000<br>\$100,000         \$150,000<br>\$100,000         \$150,000<br>\$50,000         \$150,000<br>\$50,000         \$150,000<br>\$50,000         \$150,000<br>\$100,000         \$150,000<br>\$100,000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>   |                   |                             |   |                        |                          |   |              |              |                 |              |
| O700-8134-002074         Watermain Repairs         \$100,000         \$100  | 0700-8133-002074  | Residuals Ponds Maintenance | \$200,000                               | \$160,000              | \$175,000                | \$150,000                                 | \$150,000    | \$150,000    | \$150,000       | \$150,000    |
| NET OPERATIONAL SURPLUS/(DEFICIT)   \$7,315,262   \$8,013,667   \$8,461,415   \$10,764,484   \$10,808,931   \$11,513,181   \$12,259,265   \$12,688,228  |                   |                             |   |                        |                          |   |              |              |                 |              |
| NET OPERATIONAL SURPLUS/(DEFICIT) \$7,315,262 \$8,013,667 \$8,461,415 \$10,764,484 \$10,808,931 \$11,513,181 \$12,259,265 \$12,688,228 \$  DEBT SERVICE 0700-6000 & 6100 Sun Life Debt Obligation \$2,370,377 \$2,370,377 \$2,389,596 \$2,408,934 \$2,428,392 \$2,449,323 \$2,467,669 \$0 \$0 \$30 \$30 \$30 \$30 \$30 \$30 \$30 \$30 \$  | 0700-0134-002074  | ·                           |   |                        |                          |   |              |              |                 |              |
| DEBT SERVICE         Sun Life Debt Obligation         \$2,370,377         \$2,370,377         \$2,389,596         \$2,408,934         \$2,428,392         \$2,449,323         \$2,467,669         \$0           \$30million Capital Loan         \$0         \$0         \$0         \$3,698,728         \$3,698,728         \$3,698,728         \$3,698,728         \$3,698,728         \$3,698,728         \$3,698,728         \$1,457,928           TOTAL DEBT SERVICE:         \$2,370,377         \$2,370,377         \$2,389,596         \$6,107,662         \$6,127,120         \$6,148,051         \$6,166,397         \$5,156,656  | NET OPERATIONAL   |                             |   |                        |                          |   |              |              |                 |              |
| 0700-6000 & 6100 Sun Life Debt Obligation \$2,370,377 \$2,370,377 \$2,389,596 \$2,408,934 \$2,428,392 \$2,449,323 \$2,467,669 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0   |                   |                             | Ψ1,010,202                              | <del>\$0,010,007</del> | ψυ, <del>τυ</del> 1,τ 15 | ψ : υ, r υ <del>ν</del> , <del>τ</del> υ4 | ψ10,000,331  | ψ11,010,101  | ψ : Δ,Σ υσ,Σ υσ | ψ:2,000,220  |
| \$30million Capital Loan         \$0         \$0         \$3,698,728  |                   | Sun Life Debt Obligation    | \$2,370,377                             | \$2,370,377            | \$2,389,596              | \$2,408,934                               | \$2,428,392  | \$2,449,323  | \$2,467,669     | \$0          |
| TOTAL DEBT SERVICE: \$2,370,377 \$2,370,377 \$2,389,596 \$6,107,662 \$6,127,120 \$6,148,051 \$6,166,397 \$5,156,656   |                   | \$30million Capital Loan    | \$0                                     | \$0                    |                          |   |              |              |                 | \$3,698,728  |
|   |                   | Cottam WM Replacement Loan  | \$0                                     | \$0                    |                          |   |              |              |                 | \$1,457,928  |
| SURPLUS/(DEFICIT) AFTER DEBT \$4,944,885 \$5,643,290 \$6,071,819 \$4,656,822 \$4,681,811 \$5,365,130 \$6,092,868 \$7,531,572  |                   | TOTAL DEBT SERVICE:         | \$2,370,377                             | \$2,370,377            | \$2,389,596              | \$6,107,662                               | \$6,127,120  | \$6,148,051  | \$6,166,397     | \$5,156,656  |
|   | SURPLUS/(DEFICIT  | ) AFTER DEBT                | \$4,944,885                             | \$5,643,290            | \$6,071,819              | \$4,656,822                               | \$4,681,811  | \$5,365,130  | \$6,092,868     | \$7,531,572  |

|  |           |                 |                 |           | SCADA /         |              |                 |                         |                                   |
|--|-----------|-----------------|-----------------|-----------|-----------------|--------------|-----------------|-------------------------|-----------------------------------|
|  |           | Treatment Plant |                 | Cottam    | Communication/  |              | General/        |                         |                                   |
|  |           | Upgrades &      | Low Lift        | Booster   | Security System | Transmission | Various         |                         |                                   |
| Item Description   | Studies   | Renewals        | Upgrades        | Upgrades  | Upgrades        | Facilities   | Facilities      | TOTAL                   | Comments                          |
|  |           |                 |                 |           |                 |              |                 |                         |                                   |
| STUDIES/PROGRAMS   |           |                 |                 |           |                 |              |                 |                         |                                   |
| Lake Erie HAB Monitoring Project - UWSS & Univ. of Windsor/GLIER                           | \$100,000 |                 |                 |           |                 |              |                 | \$100,000               |                                   |
| Leak Detection Study   | \$75,000  |                 |                 |           |                 |              |                 | \$75,000                |                                   |
| New Ruthven WTP Reservoir #3 Study/ Preliminary Engineering                                | \$80,000  |                 |                 |           |                 |              |                 |                         | Original project budget was \$30k |
| Backup power generation/ energy study  | \$50,000  |                 |                 |           |                 |              |                 |                         | Increase of \$10k                 |
| UWSS Infrastructure Review and Master Servicing Plan                                       | \$35,000  |                 |                 |           |                 |              |                 | \$35,000                | Continuation of 2021 work         |
| Total Studies/Programs   | \$340,000 |                 |                 |           |                 |              |                 | \$340,000               |                                   |
| CAPITAL WORKS/ MAJOR MAINTENANCE   |           |                 |                 |           |                 |              |                 |                         |                                   |
| Low Lift #7 Rehab  |           |                 | \$45,000        |           | -               | <del> </del> |                 | \$45,000                |                                   |
| Low Lift Roof Replacement  |           |                 | \$130,000       |           |                 |              |                 |                         | Original budget was \$75k         |
| Travelling Screen #3 major maintenance   |           |                 | \$50,000        |           |                 |              |                 | \$50,000                |                                   |
| Filter Aid System Upgrade  |           | \$60,000        |                 |           |                 |              |                 | \$60,000                |                                   |
| Highlift Pump #8 Major Maintenance   |           | \$35,000        |                 |           |                 |              |                 | \$35,000                |                                   |
| Highlift Pump #7 - New   |           | \$175,000       |                 |           |                 |              |                 | \$175,000               |                                   |
| Surge Valves for High Lift Pumps #8 and #9   |           | \$25,000        |                 |           |                 |              |                 | \$25,000                |                                   |
| New Carbon Feed Pumps (4)  |           | \$40,000        |                 |           |                 |              |                 | \$40,000                |                                   |
| Communication System upgrades  |           |                 |                 |           | \$30,000        |              |                 | \$30,000                |                                   |
| PLC Upgrades - Cottam Booster, Generator B   |           |                 |                 |           | \$75,000        |              |                 | \$75,000                |                                   |
| Electrical Upgrades - capacitors, etc.   |           |                 |                 |           |                 |              | \$70,000        | \$70,000                |                                   |
| New Variable Frequency Drives (VFDs) and upgrades to Cottam Booster Pumps                  |           |                 |                 | \$150,000 |                 |              |                 | \$150,000               |                                   |
| Albuna Water Tower Upgrades  |           |                 |                 |           |                 | \$250,000    |                 | \$250,000               |                                   |
| Distribution System Components   |           |                 |                 |           |                 | \$150,000    |                 | \$150,000               |                                   |
| Master Water Meters Upgrades   |           |                 |                 |           |                 | \$50,000     |                 | \$50,000                |                                   |
| Treatment Plant Bldg Improvements - Admin Area   |           | \$45,000        |                 |           |                 |              |                 | \$45,000                |                                   |
| Clearwell #1 Inlet Rotork - new  |           | \$20,000        |                 |           |                 |              |                 | \$20,000                |                                   |
| Wastewater Pump - New backup pump  |           | \$90,000        |                 |           |                 |              |                 |                         | Original budget was \$50k         |
| Wastewater Pond Upgrades   |           | \$250,000       |                 |           |                 |              |                 | \$250,000               |                                   |
| Grounds Improvements (landscaping; asphalt/road repairs, etc)                              |           |                 |                 |           |                 |              | \$150,000       | \$150,000               |                                   |
| Outbuilding Improvements   |           |                 |                 |           |                 |              | \$75,000        | \$75,000                |                                   |
| Fencing Upgrades - various areas   |           |                 |                 |           |                 |              | \$40,000        | \$40,000                |                                   |
| Total Capital Works/ Major Maintenance   |           | \$740,000       | \$225,000       | \$150,000 | \$105,000       | \$450,000    | \$335,000       | \$2,005,000             |                                   |
| NEW CAPITAL WORKS  |           |                 |                 |           |                 |              |                 |                         |                                   |
| DAF System Design for 2 units; construction of Clarifier #2 retrofit (Total project budget |           |                 |                 |           |                 |              |                 |                         |                                   |
| is \$9,250,000; Estimate \$3,000,000 in 2021 and \$6,250,000 in 2022)                      |           | \$6,250,000     |                 |           |                 |              |                 | \$6,250,000             |                                   |
| Kingsville Water Tower new utility Building  |           |                 |                 |           | +               |              | \$85,000        | \$6,250,000<br>\$85,000 |                                   |
| Initigatine trace Tower new utility building   |           |                 |                 |           | +               |              | φου,υυυ         | <u> </u>                |                                   |
| Total New Capital Works  |           | \$6,250,000     | \$0             | \$0       | \$0             | \$0          | \$85,000        | \$6,335,000             |                                   |
| TOTAL MAJOR MAINTENANCE and CAPITAL  |           | \$6,990,000     |                 |           |                 |              |                 |                         |                                   |
| TOTAL MAJOR MAINTENANCE and CAPITAL  |           | \$0,990,000     | <b>⊅∠∠5,000</b> | φ 15U,UUU | \$105,000       | ₹45U,UUU     | <b>⊅4∠0,000</b> | <b>Φ0,340,000</b>       |                                   |

| <u>Item Description</u>  | TOTAL                   | Expenditures    | Budget<br>Remainder  | Projected<br>Expenditures to<br>Year End | Projected +/-<br>Budget | Comments   |
|--|-------------------------|-----------------|----------------------|--|-------------------------|--|
| STUDIES/PROGRAMS   |                         |                 |                      |  |                         |  |
| Lake Erie HAB Monitoring Project - UWSS & Univ. of Windsor/GLIER   | \$100,000               | \$101,740       | -\$1,740             | \$101,740                                | -\$1 740                | Fully Allocated/ Funded for 2021   |
| Emergency Water Servicing Study - UWSS & WUC   | \$115,000               |                 | \$50,486             |  |                         | Preliminary Report Issued. Final Due December.   |
| New Ruthven WTP Reservoir #3 Study/ Reservoir Optimization   | \$30,000                |                 | \$26,847             | \$0                                      |                         | Delayed due to other work - Reallocate to 2022   |
| Backup power generation/ energy study  | \$40,000                | \$0             | \$40,000             | \$0                                      |                         | Delayed due to other work - Reallocate to 2022   |
| UWSS Water Treatment Capacity Testing (Stress Test)  | \$0                     |                 | \$0                  | . ,                                      |                         | Undertaken in place of Reservoir #3 Study  |
| UWSS Infrastructure Review and Master Servicing Plan   | \$145,000               | \$67,281        | \$77,719             | \$100,000                                | \$45,000                | Draft Report issued - Final report to be issued in October 2021  |
| Total Studies/Programs   | \$430,000               | \$236,687       | \$193,313            | \$349,740                                | \$80,260                |  |
| CAPITAL WORKS/ MAJOR MAINTENANCE   |                         |                 |                      |  |                         |  |
| Low Lift #6 Rehab  | \$35,000                | \$40,183        | -\$5,183             | \$40,183                                 | -\$5.183                | Initially allocated to LL#3 but more pressing to do LL#6 - Done  |
| Low Lift Roof Replacement  | \$75,000                |                 | \$75,000             | \$0                                      |                         | Delayed due to other work - Reallocate to 2022   |
| Low Lift Main Electrical-Transformer/Feed/Switch Gear/Breaker Upgrades   | \$200,000               | \$172,776       | \$27,224             | \$172,776                                |                         | Work Complete  |
| Filter Aid System Upgrade  | \$60,000                |                 | \$60,000             | \$0                                      | \$60,000                | Delayed due to DAF project - Reallocate to 2022  |
| Filter # 2 - Rehab (recoat filter box; new underdrains)  | \$376,205               |                 | \$88,496             |  |                         | Work Complete  |
| Filter # 4 - Rehab (recoat filter box; new underdrains)  | \$376,205               |                 | \$88,496             | \$380,169                                |                         | Work Complete  |
| Highlift Pump #7 - New   | \$175,000               | •               | \$175,000            | \$0                                      |                         | Delayed due to DAF project - Reallocate to 2022  |
| Communication System upgrades  | \$35,000                |                 | \$35,000             |  |                         | Upgrades to be done at Low Lift/Cottam etc. in Oct-Nov 2021  |
| PLC Upgrades - Low Lift, Cottam Booster, Generator B   | \$150,000               | •               | \$64,550             | \$85,450                                 | ·                       | New Low Lift PLC Installed. PLC for Cottam and Gen B in 2022   |
| Electrical Upgrades - capacitors, etc.   | \$70,000                |                 | \$70,000             | \$70,000                                 |                         | To be reviewed in 2021 and equip purchased in 2022   |
| Cottam Booster mixing system design and install  Kingsville Water Tower Recoating; Safety Upgrades; Improvements   | \$75,000<br>\$1,650,000 |                 | \$75,000<br>\$33,813 | \$0<br>\$1,737,877                       |                         | Delayed due to other work - Reallocate to future year Substantially complete - Minor items remaining - Overbudget due error in budget for engineering/contract management; mitigated through other project |
| Essex Water Tower New Cathodic Protection System   | \$40,000                | \$33,434        | \$6,566              | \$33,434                                 | \$6.566                 | underspending. Work Complete   |
| Distribution System Components   | \$150,000               |                 | -\$22,769            |  | -\$22,769               | Work Complete - overbudget due to material/shipping cost increases (COVID), labour, etc. Over spending mitigated through other project underspending.  |
| Master Water Meters Upgrades   | \$50,000                | \$19,803        | \$30,197             | \$25,000                                 |                         | Pipe:Scan Ordered. Meter 1A Rotork ordered in November 2021. Awaiting deliver  |
| Laboratory Upgrades  | \$75,000                |                 | -\$441               | \$75,441                                 |                         | Lab construction complete  |
| Treatment Plant Bldg Improvements - Admin Area   | \$30,000                | \$15,943        | \$14,057             | \$15,943                                 | \$14,057                | Work complete for 2021. Additional work reallocate to 2022   |
| Clearwell #1 Inlet Rotork - new  | \$20,000                |                 | \$20,000             |  |                         | Equipment ordered in November. Awaiting delivery   |
| Wastewater Pump - New backup pump  | \$50,000                | •               | \$50,000             |  |                         | Delayed due to other work - Reallocate to 2022   |
| Grounds Improvements (landscaping; asphalt/road repairs, etc)  | \$170,000               |                 | \$170,000            |  | ·                       | Delayed due to other work - Reallocate to 2022   |
| Ammonia Building Retrofits   | \$125,000               |                 | \$50,113             |  |                         | Work Ongoing   |
| Fencing - Treatment Plant Property; Leamington Water Tower Property  | \$20,000                |                 | \$20,000             |  |                         | Delayed due to other work - Reallocate to 2022   |
| Low Lift Wet Well Algae Monitoring System  | \$50,000                | <u>\$49,650</u> | \$350                | <u>\$49,650</u>                          | <u>\$350</u>            | New budget item approved in Sept 2021-Equipment Received and Installed   |
| Total Capital Works/ Major Maintenance   | \$4,057,410             | \$2,931,942     | \$1,125,469          | \$3,373,861                              | \$683,549               |  |
| NEW CAPITAL WORKS  |                         |                 |                      |  |                         |  |
| DAF System Design for 2 units; construction of Clarifier #2 retrofit (Total project budget is \$9,250,000; Estimate \$7,000,000 in 2021 and \$2,250,000 in 2022) | \$9,250,000             |                 | \$7,261,208          | \$2,000,000                              | \$7,250,000             | Construction underway - Completion May 2022  |
| Kingsville Water Tower new utility Building  | <u>\$150,000</u>        | <u>\$55,889</u> | <u>\$94,111</u>      | <u>\$55,889</u>                          | \$94,111                | Design/engineering/subsurface/survey work completed - Construction in 2022   |
| Total New Capital Works  | \$9,400,000             | \$2,044,681     | \$7,355,319          | \$2,055,889                              | \$7,344,111             |  |
| TOTAL MAJOR MAINTENANCE and CAPITAL  |                         |                 |                      |  | \$8,027,660             |  |
| I O I AL MAJOR MAIN I ENANCE and CAPITAL   | \$13,457,410            | \$4,976,623     | \$8,480,787          | \$5,429,750                              | <b>⊅0,0∠1,000</b>       |  |

# UWSS 6-YEAR CAPITAL PLAN TABLES AND DETAILS

# UNION WATER SUPPLY SYSTEM Six Year Recommended Capital / Major Maintenance December 12, 2021

|   |    |         |          |         |    |         |          |           |    |         |          |         | otal Capital<br>nditures 2022 |
|---|----|---------|----------|---------|----|---------|----------|-----------|----|---------|----------|---------|-------------------------------|
|   |    | 2022    |          | 2023    |    | 2024    |          | 2025      |    | 2026    |          | 2027    | 2027                          |
| Union Area Water Supply System                              |    |         |          |         |    |         |          |           |    |         |          |         |                               |
| Studies and Programs  |    |         |          |         |    |         |          |           |    |         |          |         |                               |
| Lake Erie HAB Monitoring Study - UWSS & U of Windsor        | \$ | 100,000 | \$       | 100,000 |    |         |          |           |    |         |          |         | \$<br>200,000                 |
| Leak Detection Study  | \$ | 75,000  |          |         |    |         |          |           |    |         |          |         | \$<br>75,000                  |
| New Ruthven WTP Reservoir #3 Study/ Preliminary Engineering | \$ | 80,000  |          |         |    |         |          |           |    |         |          |         | \$<br>80,000                  |
| Backup power generation / energy study                      | \$ | 50,000  |          |         |    |         |          |           |    |         |          |         | \$<br>50,000                  |
| UWSS Infrastructure Review and Master Servicing Plan        | \$ | 35,000  |          |         |    |         |          |           |    |         |          |         | \$<br>35,000                  |
| Contingency (un-identified future studies)                  |    |         | \$       | 150,000 | \$ | 150,000 | \$       | 150,000   | \$ | 150,000 | \$       | 150,000 | \$<br>750,000                 |
| Subtotal Studies and Programs                               | \$ | 340,000 | \$       | 250,000 | \$ | 150,000 | \$       | 150,000   | \$ | 150,000 | \$       | 150,000 | \$<br>1,190,000               |
| Low Lift  |    |         |          |         |    |         |          |           |    |         |          |         |                               |
| Intake #1 & 2* (Note 5)                                     |    |         |          |         | \$ | 30,000  | \$       | 30,000    |    |         |          |         | \$<br>60,000                  |
| Intake # 2 (See Item 16 for more detail)                    |    |         |          |         |    | •       |          | ·         |    |         |          |         | \$<br>-                       |
| Intake # 3, shoreline intake                                |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>_                       |
| Coarse Bar Screen (2)                                       |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Travelling Screen #1  |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Travelling Screen #2  |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Travelling Screen #3  | \$ | 50,000  |          |         |    |         |          |           |    |         |          |         | \$<br>50,000                  |
| Pump Wells(2)   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Pump 1 *(Note 1)                                   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Pump 2   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Pump 3   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Pump 4   |    |         | \$       | 35,000  |    |         |          |           |    |         |          |         | \$<br>35,000                  |
| Low Lift Pump 5   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Pump 6   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Pump 7   | \$ | 45,000  |          |         |    |         |          |           |    |         |          |         | \$<br>45,000                  |
| Zebra Mussel Control System                                 |    |         |          |         | \$ | 20,000  |          |           |    |         |          |         | \$<br>20,000                  |
| Pump discharge line   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Surge Tanks (2) and Compressor System *(Note 6)    |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Low Lift Roof Replacement                                   | \$ | 130,000 |          |         |    |         |          |           |    |         |          |         | \$<br>130,000                 |
| Low Lift Diesel Generator                                   |    |         |          |         |    |         | \$       | 1,500,000 |    |         |          |         | \$<br>1,500,000               |
| Low Lift transformer, feed, switch gear, breaker upgrades   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| General Building Maintenance & Equipment                    |    |         |          |         |    |         |          |           |    |         |          |         |                               |
| Grounds Improvements  | \$ | 150,000 |          |         | \$ | 35,000  |          |           | \$ | 100,000 | \$       | 100,000 | \$<br>385,000                 |
| Ammonia Building Retrofits                                  |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Fencing Upgrades  | \$ | 40,000  |          |         |    |         |          |           |    |         |          |         | \$<br>40,000                  |
| Outbuilding Improvements                                    | \$ | 75,000  |          |         |    |         |          |           |    |         | \$       | 200,000 | \$<br>275,000                 |
| Clarification System  |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>-                       |
| Clarifier 1 -   |    |         |          |         |    |         |          |           |    |         |          |         | \$<br>•                       |
| Clarifier 2 -   | +  |         | $\vdash$ |         | ऻ  |         | $\vdash$ |           |    |         | $\vdash$ |         | \$<br>-                       |
| Clarifier 3   | +  |         | $\vdash$ |         | ऻ  |         | $\vdash$ |           |    |         | $\vdash$ |         | \$<br>-                       |
| Clarifier 4   | +  |         | $\vdash$ |         | ऻ  |         | $\vdash$ |           |    |         | $\vdash$ |         | \$<br>-                       |
| Chemical System   |    |         |          |         |    |         |          |           |    |         |          |         | \$                            |
| Coagulant Feed System                                       |    |         | ď        | 15 000  |    |         |          |           | ¢. | 20.000  |          |         | 25 000                        |
| Coagulant Storage   | -  |         | \$       | 15,000  | -  |         | -        |           | \$ | 20,000  |          |         | \$<br>35,000                  |

| Filter Aid System Upgrades                          | \$          | 60,000  |  |        |              |          |         |    |         | \$       | 60,000     |
|---|-------------|---------|--|--------|--------------|----------|---------|----|---------|----------|------------|
| Carbon Feed System                                  |             |         |  |        |              |          |         |    |         | \$       |            |
| Carbon Flushing Lines                               |             |         |  |        |              |          |         |    |         | \$       | -          |
| Tank Mixers (3)                                     |             |         |  |        |              |          |         |    |         | \$       | -          |
| Recirc. Pump  |             |         |  |        |              |          |         |    |         | \$       | -          |
| Slurry Transfer Pumps (2)                           |             |         |  |        |              |          |         |    |         | \$       | -          |
| Carbon Feed Pumps (4)                               | \$          | 40,000  |  |        |              | \$       | 30,000  |    |         | \$       | 70,000     |
| Carbon Scrubber System                              |             | .,      |  |        |              | Ė        | ,       |    |         | \$       | -          |
| Filtration  |             |         |  |        |              |          |         |    |         | \$       | -          |
| Filter 1  |             |         |  |        |              |          |         |    |         | \$       |            |
| Filter 2  |             |         |  |        |              |          |         |    |         | \$       |            |
| Filter 3  |             |         |  |        |              |          |         |    |         | \$       |            |
| Filter 4  |             |         |  |        |              |          |         |    |         | \$       |            |
| Filter 5  |             |         |  |        |              |          |         |    |         | \$       |            |
| Filter 6  |             |         | <b>-</b>   |        |              | t        |         |    |         | \$       |            |
| Filter 7  |             |         | <b>-</b>   |        |              | t        |         |    |         | \$       |            |
| Filter 8  |             |         |  |        | †            |          |         |    |         | \$       |            |
| Turbidity Meters for Filter Backwash                | <del></del> |         | $\vdash$   |        | 1            | $\vdash$ |         |    |         | \$       |            |
| Filter Meter Replacements                           | <del></del> |         | <del>                                     </del> |        | 1            | 1        |         |    |         | \$       | <u>-</u>   |
| Valves  | <del></del> |         |  |        |              | $\vdash$ |         |    |         | \$       | <u>-</u> _ |
| Removal of Microstrainers/ Install of Flooring      | -+          |         | $\vdash$   |        | <del> </del> | +        |         |    |         | \$       | <u>-</u> _ |
| Pumps   |             |         |  |        |              |          |         |    |         | Ψ        | -          |
| Backwash Pump 1 - Actuator upgrade                  |             |         |  |        |              |          |         |    |         | ¢        |            |
| Backwash Pump 2                                     | -           |         | -  |        | +            | +        |         | ¢. | 150,000 | \$       | 450,000    |
| High Lift Pump 1 *(Note 2) Diesel Pump              |             |         |  |        | 1            |          |         | \$ | 150,000 | \$       | 150,000    |
| High Lift Pump 2                                    |             |         |  |        | +            | $\vdash$ |         |    |         | \$       |            |
| High Lift Pump 3                                    |             |         |  |        |              | -        |         |    |         | \$       |            |
| High Lift Pump 4                                    |             |         |  |        |              | -        |         |    |         | \$       |            |
| High Lift Pump 5                                    | <del></del> |         | -  |        |              | ╂        |         |    |         | \$       | <u> </u>   |
| High Lift Pump 6                                    |             |         | -  |        |              | ╀        |         |    |         | \$       |            |
|   |             | 475.000 | -  |        |              | ╀        |         |    |         | \$       | -          |
| High Lift Pump 7                                    | \$          | 175,000 |  |        |              | -        |         |    |         | \$       | 175,000    |
| High Lift Pump 8                                    | \$          | 12,500  |  |        | 1            | -        |         |    |         | \$       | 12,500     |
| High Lift Pump 9                                    | \$          | 12,500  |  |        | <u> </u>     | \$       | 200,000 |    |         | \$       | 212,500    |
| High Lift Pump No. 10                               |             |         |  |        | <u> </u>     | -        |         |    |         | \$       | -          |
| High Lift Reservoirs and components                 |             |         | \$   | 50,000 |              | <u> </u> |         |    |         | \$       | 50,000     |
| Wastewater Pumps (2)                                | \$          | 90,000  |  |        |              | \$       | 90,000  |    |         | \$       | 180,000    |
| Surge Tanks (2)                                     |             |         | <u> </u>   |        | ļ            | 1        |         |    |         | <u> </u> |            |
| HL Compressor 1                                     |             |         |  |        | <u> </u>     |          |         |    |         | \$       | -          |
| HL Compressor 2                                     |             |         |  |        | <u> </u>     |          |         | \$ | 20,000  | \$       | 20,000     |
| HL Compressor 3                                     |             |         | \$   | 15,000 |              | _        |         |    |         | \$       | 15,000     |
| Main Plant Reservoirs and Clearwells                |             |         |  |        |              |          |         |    |         |          |            |
| Reservoir #1  |             |         | <u> </u>   |        |              |          |         |    |         | \$       |            |
| Reservoir #2  |             |         | <u> </u>   |        |              |          |         |    |         | \$       | -          |
| Clearwells  | \$          | 20,000  |  |        |              |          |         | \$ | 200,000 | \$       | 220,000    |
| Main Plant Electrical                               |             |         |  |        |              |          |         |    |         |          |            |
| General Electrical upgrades                         | \$          | 70,000  |  |        |              |          |         |    |         | \$       | 70,000     |
| New Generators for Treatment Plant                  |             |         |  |        |              |          |         |    |         | \$       | -          |
| Energy Monitoring and Management System - High Lift |             |         |  |        |              |          |         |    |         | \$       |            |
| Generator B Transfer Switch Automation              |             |         |  |        |              |          |         |    |         | \$       | -          |
| Disinfection  |             |         |  |        |              |          |         |    |         |          |            |
| Dehumidification                                    |             |         |  |        |              |          |         |    |         | \$       | -          |
| Chlorine Feed System                                |             |         |  |        |              |          |         |    |         | \$       | -          |
| Ammonia Feed System                                 |             |         |  |        |              |          |         |    |         | \$       | -          |
| Scrubber System                                     | T T         |         |  |        |              |          |         |    |         | \$       | -          |
| SCADA /Communication/Security                       |             |         |  |        |              |          |         |    |         |          |            |
| Security System Install                             |             |         |  |        |              |          |         |    |         | \$       | _          |

| System upgrade and Maintenance                                  | Tr       | 75 000           | φ.   | 20.000                | •        | 20.000           | •  | 30,000      | Φ  | 20.000           | φ  | 30,000      | •            | 225 000            |
|---|----------|------------------|--|-----------------------|----------|------------------|----|-------------|----|------------------|----|-------------|--------------|--------------------|
| UWSS Wide Communication System Improvements                     | \$       | 75,000<br>30,000 | \$   |                       | \$<br>\$ | 30,000<br>20,000 | \$ | 20,000      | _  | 30,000<br>20,000 |    |             | \$           | 225,000<br>130,000 |
| Monitoring Equipment  | 1 p      | 30,000           | Φ  | 20,000                | Þ        | 20,000           | Ф  | 20,000      | Ф  | 20,000           | Ф  | 20,000      | <b>•</b>     | 130,000            |
| Turbidity Meter Replacement -                                   | -        |                  |  |                       |          |                  |    |             |    |                  |    |             | •            |                    |
| Chlorine Analyzer Replacements                                  | ╫        |                  | ┝  |                       | ┢        |                  | ┢  |             |    |                  |    | -           | \$           |                    |
| Blue Green Algae Monitoring Probe                               |          |                  | <del>                                     </del> |                       |          |                  | _  |             |    |                  |    |             | \$           | <u> </u>           |
|   | ₩        |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           |                    |
| Building Maintenance  | 4—       |                  |  |                       |          |                  |    |             |    |                  |    |             |              |                    |
| Facility Enhancements - General                                 | ₽        |                  | _  |                       | _        |                  | _  |             |    |                  |    |             | \$           | -                  |
| Maintenance Shop Roof Replacement                               | ₩        |                  | _  |                       | _        |                  | _  |             |    |                  |    |             | \$           |                    |
| Windows & Doors Replacement                                     | ╄        |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Admin Building  | \$       | 45,000           | _  |                       | \$       | 25,000           |    |             |    |                  |    |             | \$           | 70,000             |
| Laboratory Upgrade  | Щ        |                  | _  |                       | _        |                  |    |             |    |                  |    |             | \$           | -                  |
| New Equipment   |          |                  |  |                       |          |                  |    |             |    |                  |    |             |              |                    |
| Portable Backup Generator for Low Lift, Water Towers, Emergency |          |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Cottam Reservoir & Booster PS                                   |          |                  |  |                       |          |                  |    |             |    |                  |    |             |              |                    |
| Reservoir   |          |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Booster Pump 1  |          |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           |                    |
| Booster Pump 2  |          |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Booster Pump 3  | T        |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Booster Pump 4  | 1        |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           |                    |
| VFDs for Pumps 1-4  | \$       | 150,000          |  |                       |          |                  |    |             |    |                  |    |             | \$           | 150,000            |
| Surge Tanks (2)   | Ť        | .00,000          |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Compressor  | <b>1</b> |                  |  |                       | H        |                  |    |             |    |                  |    |             | \$           |                    |
| Reservoir Cover Regrading/Repairs                               | +-       |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           |                    |
| Rechlorination system upgrades                                  | ╁        |                  | ┢  |                       | ┢        |                  | ┢  |             |    |                  |    |             | \$           |                    |
| Passive Mixing System Install                                   | ╁        |                  | ┢  |                       | ┢        |                  | ┢  |             |    |                  |    |             | \$<br>\$     |                    |
| Distribution System   |          |                  |  |                       |          |                  |    |             |    |                  |    |             | <del>-</del> | -                  |
| Leamington Tower  | -        |                  |  |                       |          |                  |    |             |    |                  |    |             | _            |                    |
| Albuna Tower  | +        | 050 000          | ┢  |                       | ┢        |                  | -  |             |    |                  | •  | 500,000     | \$           | 750 000            |
| Kingsville Tower  | \$       | 250,000          | <b>—</b>   |                       | ⊢        |                  | _  |             |    |                  | \$ | 500,000     | \$           | 750,000            |
| Essex Tower   | ╀        |                  | <b>—</b>   |                       | ⊢        |                  | _  |             |    |                  |    |             | \$           |                    |
|   | ╀        |                  |  |                       |          |                  | _  |             | _  |                  |    |             | \$           |                    |
| Distribution System Maintenance                                 | \$       | 150,000          | \$   |                       | \$       | 150,000          | \$ | 150,000     |    | 150,000          |    |             | \$           | 900,000            |
| Master Water Meter Replacement/Upgrades                         | \$       | 50,000           | \$   | 50,000                | \$       | 50,000           | \$ | 50,000      | \$ | 50,000           | \$ | 50,000      | \$           | 300,000            |
| Wastewater Treatment System                                     |          |                  |  |                       |          |                  |    |             |    |                  |    |             |              |                    |
| Wastewater Pond Upgrades  | \$       | 250,000          |  |                       |          |                  |    |             |    |                  |    |             | \$           | 250,000            |
| Residuals Management system (see new capital works)             | <b>↓</b> |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
|   | 丄        |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| NEW CAPITAL PROJECTS  |          |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Cash Funded Project   | ـــــ    |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           | -                  |
| Pre-Treatment/clarification upgrades (DAF) design               | \$       | 6,250,000        |  |                       | \$       | 6,000,000        |    |             |    |                  |    |             | \$           | 12,250,000         |
| Kingsville Water Tower Utility Building                         | \$       | 85,000           |  |                       |          |                  |    |             |    |                  |    |             | \$           | 85,000             |
| Backup Power System Upgrades (e.g. new generators, etc)         | <u></u>  |                  | \$   | 2,500,000             | \$       | -                |    |             |    |                  |    |             | \$           | 2,500,000          |
| Admin Building upgrades, expansion and elevator                 | _        |                  |  |                       |          |                  | \$ | 1,700,000   |    |                  |    |             | \$           | 1,700,000          |
| Residuals management system upgrades                            |          |                  |  |                       |          |                  | \$ | 1,000,000   | \$ | 2,000,000        |    |             | \$           | 3,000,000          |
|   |          |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           |                    |
| Debt Funded Project   |          |                  |  |                       |          |                  |    |             |    |                  |    |             | \$           |                    |
| New Reservoir #3  | T        |                  | \$   | 6,000,000             | \$       | 15,000,000       |    |             |    |                  |    |             | \$           | 21,000,000         |
| UV Disinfection - In-reservoir UV vault                         |          |                  |  | •                     | \$       | 9,000,000        |    |             |    |                  |    | 1           | \$           | 9,000,000          |
| Replacement of 12-inch Cottam Water Main                        | 1        |                  |  |                       | Ė        | . ,              |    |             | \$ | 4,000,000        | \$ | 8,000,000   | \$           | 12,000,000         |
| Subtotal Capital and Major Maintenance                          |          | \$1,970,000      |  | \$365,000             |          | \$360,000        |    | \$1,780,000 |    | \$690,000        |    | \$1,420,000 |              | 6,585,000          |
| Total Cash Funded New Capital Projects                          |          | \$6,335,000      |  | \$2,500,000           |          | \$6,000,000      |    | \$2,700,000 |    | \$2,000,000      |    | \$0         |              | 19,535,000         |
| Total Cash Funded New Capital and Major Maintenance             |          | \$8,305,000      |  | \$2,865,000           |          | \$6,360,000      |    | \$4,480,000 |    | \$2,690,000      |    | \$1,420,000 |              | 26,120,000         |
| Total Debt Funded Capital                                       | ı        | \$0              |  | \$6,000,000           |          | \$24,000,000     |    | \$0         |    | \$4,000,000      |    | \$8,000,000 | \$           | 42,000,000         |
| TOTAL CADITAL STUDIES AND NEW CADITAL                           | ¢        | 9 205 000        | ¢  | 9 965 000             | ¢        | 20 250 000       | ¢  | 4 400 000   | ¢  | 6 600 000        | ¢  | 0.420.000   | \$           | -                  |
| TOTAL CAPITAL, STUDIES AND NEW CAPITAL                          | Þ        | 8,305,000<br>    |  | 8,865,000<br>ge 44 of |          | 30,360,000       | Þ  | 4,480,000   | Þ  | 6,690,000        | Þ  | 9,420,000   | Þ            | 68,120,000         |

## Dates for the Union Water Supply System Joint Board of Management Meetings for the 2022 Year

January 19, 2022

February 16, 2022

March 16, 2022

April 20, 2022

May 18, 2022

June 15, 2022

July 20, 2022

August 17, 2022

September 21, 2022

October 19, 2022

November 16, 2022

December 21, 2022

Until it is deemed safe to return to in person meetings all meetings will take place virtually in Zoom. Thank you

#### UW/40/21

To: Chair and Members of the Union Water Supply

**System Joint Board of Management** 

From: Rodney Bouchard, Union Water Manager

Date: December 10, 2021

Re: Payments for the UWSS for November 16 to December 9, 2021



#### Aim:

To provide the Board with a copy of payments made by the Union Water Supply System for November 16 to December 9, 2021.

#### Recommendation:

R.R.A

For information purposes.

Respectfully submitted,

Rodney Bouchard, Manager

Union Water Supply System Joint Board of Management

/kmj

Filename: t:\union wtr\reports to board\2021\uw40-21 payments from nov to december 2021.docx

Municipality Of Leamington

Council/Board Report By Dept-(Computer)

001150 To STMP000008 Vendor :

Batch:

Vendor

200348

G1364

0700 To 0700

Department :

**Vendor Name** 

Invoice Description

G.L. Account

CC1

CC2

CC3

Union Water System

**GL Account Name** 

**Cheque Print Date:** Bank: 07 To 08

Dec 09, 2021

Class: ΑII

AP5130

Date:

**Batch Invc Date** 

16-Nov-2021

**Invc Due Date** 

19-Nov-2021

To 09-Dec-2021

Amount

248.60

1,130.00

9,921.40

86.81

DEPARTMENT 0700

Corporation of the Town of Kingsville

WATERMAIN BREAK - ASSOCIATED WITH KWT STARTUP 70-7-0700-8750 002202 Watermains

572 08-Nov-2021 19-Nov-2021 17,116.61

Page:

100048

**Jacques Daoust Coatings Management Inc** 

PAYMENT #9 - KWT REHABILITATION 3601

70-7-0700-8710 70-7-0700-8710

70-7-0700-8710 180325

Ricoh Canada Inc SCO93442562 COPIER CONTRACT

70-5-0700-7010

002070

Office Supplies

Kingsville Water Tower Kingsville Water Tower

Kingsville Water Tower

572 29-Oct-2021 19-Nov-2021

572 20-Oct-2021

**Department Totals:** 

28,503.42

### Municipality Of Leamington Council/Board Report By Dept-(EFT)

AP5130 Date:

Class:

Page: 2

EFT Paid Date: 16-Nov-2021

To 09-Dec-2021

07 To 08 Bank:

ΑII

Batch:

Vendor:

Department:

Vendor Code

G.L. Account

Invoice No.

001150 To STMP000008

0700 To 0700

**Vendor Name** 

Description CC1 CC3 **GL Account Name** CC2

Invc Due Date **Batch Invc Date** 

Amount

19-Nov-2021

**DEPARTMENT 0700** Union Water System

010045 Air Liquide Canada Inc.

CARBON DIOXIDE DELIVERY 73642323

574 15-Nov-2021

002077 Carbon Dioxide 2,679.03 70-5-0700-7400

070100 **Golder Associates Ltd** 

1200413 MATERIALS TESTING - DAF 574 11-Nov-2021 19-Nov-2021

70-7-0700-8745 700220 Treatment Plant 6,779.23

080250-UW **Hydro One Networks Inc** 

200152134969-I 10-5KWH - METER #17 574 09-Nov-2021 19-Nov-2021

70-5-0700-7420 002073 Electricity 33.49

190755 Sun Life Assurance Company Of Canada

DEC-21 DEC-21 UNION WATER LOAN 3724:1 619 03-Dec-2021 03-Dec-2021

70-5-0700-6000 002020 006901 Debenture Principal 59,304.16

70-5-0700-6100 002010 006901 Debenture Interest 82,918.48

151,714.39 **Department Totals:** 

> **Total Unpaid for Approval:** 0.00

Total Manually Paid for Approval: 0.00 **Total Computer Paid for Approval:** 28,503.42 Total EFT Paid for Approval: 151,714.39

**Grand Total ITEMS for Approval:** 180,217.81

|   | Of Leamington oard Report By Dep                         | t-(EFT)                    | AP5130  Date: Dec 10, 2631 Page                      | Page: 1<br>49 of 50      |
|---|--|----------------------------|--|--------------------------|
| Vendor :<br>Batch :<br>Department :         | 001150 To STMP000008<br>631 To 631<br>All                |                            | EFT Paid Date: 09-Dec-2021 Bank: 07 To 08 Class: All | <b>To</b> 10-Dec-2021    |
| Vendor Code<br>Invoice No.<br>G.L. Account  | Vendor Name Description CC1 CC2 CC3 G                    | L Account Name             | Batch Invc Date                                      | Invc Due Date<br>Amount  |
| DEPARTMENT                                  | 0700 Union Wat   | er System                  |  |                          |
| <b>010045</b><br>73739415<br>70-5-0700-7400 | Air Liquide Canada Inc.  CARBON DIOXIDE TANK REN' 002077 | TAL<br>Carbon Dioxide      | 631 03-Dec-2021                                      | 03-Dec-2021<br>13,560.00 |
| 010103                                      | Associated Engineering (On                               | t) Ltd                     |  |                          |
| 530264<br>70-7-0700-8745                    | DAF PHASE 1<br>700220<br>CANADIAN SCIENTIFIC LAB         | Treatment Plant            | 631 18-Nov-2021                                      | 02-Dec-2021<br>34,311.09 |
| <b>030205</b><br>5391<br>70-7-0700-8745     | LAB - FURNITURE AND EQUIF                                |                            | 631 19-Nov-2021                                      | 02-Dec-2021<br>17,256.63 |
| 070065                                      | Gillett Roofing Inc                                      |                            |  |                          |
| 00002249<br>70-7-0700-8745                  | SKYLIGHT ON AMMONIA BLD<br>700020                        | G<br>Treatment Plant       | 631 22-Nov-2021                                      | 02-Dec-2021<br>1,531.15  |
| 080250-UW                                   | Hydro One Networks Inc                                   | TED TOGATMENT DI ANT       | 024 00 D 2024  | 00 Dar 2004              |
| 200141677460-1<br>70-5-0700-7420            | 11-12,135KWH - RUTHVEN WA<br>002073                      | Electricity                | 631 08-Dec-2021                                      | 08-Dec-2021<br>51,426.57 |
| 200141680692- <br>70-5-0700-7420            | 11-5,281KWH - LOW LIFT<br>002073                         | Electricity                | 631 08-Dec-2021                                      | 08-Dec-2021<br>29,788.84 |
| 200141680894- <br>70-5-0700-7420            | 12-1,517KWH - LEAMINGTON<br>002073                       | WATER TOWER<br>Electricity | 631 01-Dec-2021                                      | 02-Dec-2021<br>301.97    |
| 200141681706- <br>70-5-0700-7420            | 11-37KWH - METER #2<br>002073                            | Electricity                | 631 29-Nov-2021                                      | 02-Dec-2021<br>35.36     |
| 200141682009- <br>70-5-0700-7420            | 12-1,283KWH - ALBUNA WATE<br>002073                      | R TOWER<br>Electricity     | 631 02-Dec-2021                                      | 02-Dec-2021<br>259.63    |
| 200141683019- <br>70-5-0700-7420            | 12-17KWH - METER #3<br>002073                            | Electricity                | 631 01-Dec-2021                                      | 02-Dec-2021<br>35.85     |
| 70-5-0700-7420                              |  | Electricity                | 631 02-Dec-2021                                      | 02-Dec-2021<br>33.61     |
| 70-5-0700-7420                              |  | Electricity                | 631 01-Dec-2021<br>631 29-Nov-2021                   | 02-Dec-2021<br>34.76     |
| 70-5-0700-7420                              |  | Electricity                |  | 02-Dec-2021<br>36.00     |
| 70-5-0700-7420                              |  | Electricity                | 631 25-Nov-2021                                      | 02-Dec-2021<br>33.82     |
| 70-5-0700-7420                              |  | Electricity                | 631 29-Nov-2021                                      | 02-Dec-2021<br>34.69     |
| 70-5-0700-7420                              |  | Electricity                | 631 29-Nov-2021                                      | 02-Dec-2021<br>34.10     |
| 70-5-0700-7420                              |  | Electricity                | 631 29-Nov-2021                                      | 02-Dec-2021<br>32.67     |
| 70-5-0700-7420                              |  | Electricity                | 631 26-Nov-2021                                      | 02-Dec-2021<br>57.75     |
| 70-5-0700-7420                              |  | Electricity                | 631 08-Dec-2021                                      | 08-Dec-2021<br>37.28     |
| 70-5-0700-7420                              |  | Electricity                | 631 16-Nov-2021                                      | 02-Dec-2021<br>84.62     |
| 70-5-0700-7420                              |  | Electricity                | 631 24-Nov-2021                                      | 02-Dec-2021<br>34.00     |
| 130620                                      | Monarch Office Supply Inc                                | Page 49                    | of 50  | 00 Dec 0004              |
| 293685<br>70-5-0700-7010                    | OFFICE SUPPLIES<br>002070                                | Office Supplies            | 631 16-Nov-2021                                      | 02-Dec-2021<br>57.33     |

#### Municipality Of Leamington

#### Council/Board Report By Dept-(EFT)

001150 To STMP000008

AP5130 Date:

Page: 2

EFT Paid Date: 09-Dec-2021

To 10-Dec-2021

Bank: 07 To 08 Class: ΑII

Department :

Vendor:

Batch :

Vendor Code

G.L. Account

70-5-0700-6720

70-5-0700-7961

70-5-0700-7961

70-5-0700-7961

Invoice No.

150365

190185 11465943

11465947

11465948

230440

631 To 631

Vendor Name

Description

CC3 CC1 CC2

**GL Account Name** 

**Batch Invc Date** 

Invc Due Date

**Amount** 

Union Water System DEPARTMENT 0700

Ontario Clean Water Agency

INV0000001651 NOV/21 OPER & MTCE

002071

**OCWA Operating Contract** 

631 30-Nov-2021

23-Nov-2021

631 23-Nov-2021

631 23-Nov-2021

631 23-Nov-2021

02-Dec-2021

02-Dec-2021

02-Dec-2021

02-Dec-2021

02-Dec-2021

279,050.71

98.31

1,175.20

196.62

98.31

98.31

02-Dec-2021

631 23-Nov-2021 Water Quality/Corrosion Monitoring Prgm 002075

Water Quality/Corrosion Monitoring Prgm

Water Quality/Corrosion Monitoring Prgm

Water Quality/Corrosion Monitoring Prgm

Water Quality/Corrosion Monitoring Prgm

11465945 UNION WATER SUPPLY SYSTEM 70-5-0700-7961 002075

SGS Canada Inc

**KINGSVILLE** 

**LAKESHORE** 

002075

**LEAMINGTON** 002075

**ESSEX** 11465950 70-5-0700-7961 002075

Willis Business Law

295 70-5-0700-7950 002070

LEGAL FEES - RESTRUCTURING

**Professional Services** 

631 31-Oct-2021

02-Dec-2021 500.03

Department Totals :

430,235.21

**Total Unpaid for Approval: Total Manually Paid for Approval:** 

**Total Computer Paid for Approval:** Total EFT Paid for Approval:

Grand Total ITEMS for Approval:

0.00 0.00

0.00

430,235.21 430,235.21